

CONSUMER: Lodging

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**Reasons for this report**

✓ Our analysis of the most recent weekly China and Europe lodging results

**China & Europe hotels: RevPAR -51% y/y (vs. '19: -64%) & +240% y/y (vs.'19: -19%) for wk ending 3/26**

**Quick take:** Per STR for the week ending March 26th, hotel RevPAR in China in local currency was -51.0% y/y vs. -46.0% y/y in the prior week. Last week's RevPAR was up against a +210.9% comparable result in 2021 vs. +251.9% in the prior week. *Versus 2019, which we believe is an equally if not more important KPI, RevPAR was -64.0% vs. -63.2% in the prior week's result. We note the -64.0% performance last week was the worst weekly performance in over a year.*

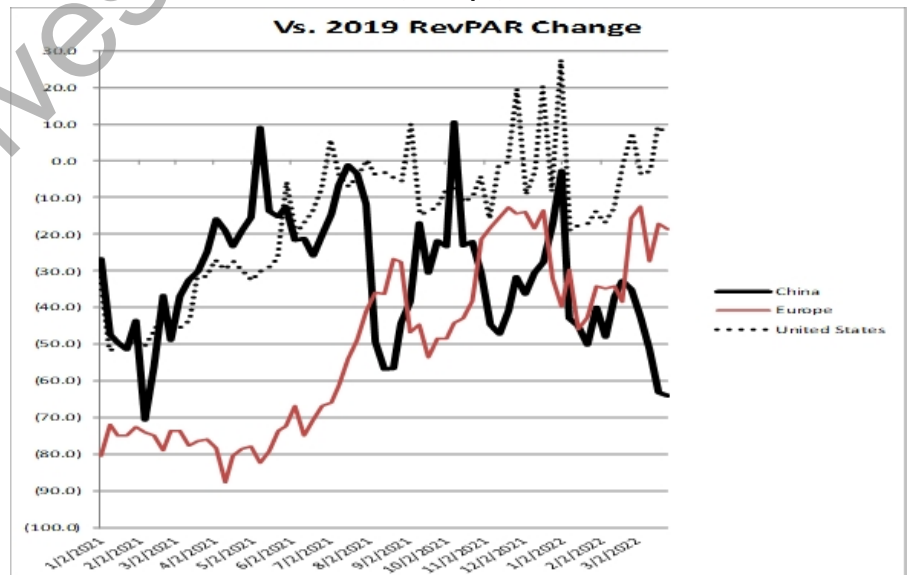
- **Ongoing lockdowns continue to suppress travel in China.** See Exhibit 1.

**Europe:** RevPAR in Europe in Euros was +239.6% y/y vs. +250.2% in the prior week. Last week's RevPAR was up against a +153.7% comparable result in 2021 and +21.9% in the prior week. *Versus 2019, RevPAR was -18.7% vs. the -17.2% in the prior week's result.*

**U.S.:** Overall RevPAR was +55.5% y/y, slightly softer than the prior week's result of +58.5%. Last week's RevPAR was up against a +255.2% comparable result in 2021 vs. +124.5% in the prior week. *On a 3-year run-rate (vs. 2019), RevPAR was +7.3% vs. +9.5% in the prior week's 3-year run-rate.*

- The combination of strong leisure trends from Spring Break and improving business travel (both convention/group and individual) contributed to another decent demand recovery week on a clean comp. ADR gains remain relatively pronounced vs. 2019.

**Exhibit 1: 2-Year RevPAR for China, Europe, US**



Source: STR, Truist Securities research

**RevPAR detail for the week ending March 26th vs. trailing 28 days (see charts at end of note for graphical representations):**

**China (local currency):**

- RevPAR was -51.0% y/y for the week ending March 26th, a **deceleration from** the -34.8% for the trailing 28 days.
- ADR was -10.7% y/y for the week ending March 26th, **worse than the** -4.4% for the trailing 28 days.
- Occupancy was -45.1% y/y for the week ending March 26th, **below** the -31.8% for the trailing 28 days.

**Europe (in Euros):**

- RevPAR was +239.6% y/y for the week ending March 26th, an **improvement from** the +236.9% for the trailing 28 days.
- ADR was +52.2% y/y for the week ending March 26th, **lower than** the +54.8% for the trailing 28 days.
- Occupancy was +123.2% y/y for the week ending March 26th, an **improvement from** the +117.6% for the trailing 28 days.

**Additional thoughts and observations:**

**Hotel occupancy observations from the latest weekly STR results from China, Europe, and US:**

- **China: Absolute occupancy was 36.9%.** *By comparison, occupancy was 67.3% during the comparable week last year.*
- **Europe: Absolute occupancy was 60.6%.** *By comparison, occupancy was 27.2% during the comparable week last year.*
- **US: Absolute occupancy was 65.5%.** *By comparison, occupancy was 57.8% during the comparable week last year.*

**EBITDA and rooms exposure by region:**

**EBITDA: Hyatt (H, Buy), InterContinental (IHG, NR), and Marriott (MAR, Hold) are among the Lodging C-corps that have the greatest exposure to Europe and Asia.** From Europe, MAR generates approximately 15% of EBITDA, IHG 15%, Wyndham (WH, Buy) less than 5%, H roughly 5%, and Hilton (HLT, Hold) 10% each. Of these companies, H and MAR have the greatest exposure to Asia (~10-20% of EBITDA). HLT is approximately 10%. Each of the other companies generates 5% to 10% of EBITDA from the Asia-Pacific region. Following the Apple Leisure Group acquisition, H has a relatively high ~25% exposure to the Americas ex-US/Canada.

- We aim to use the EBITDA breakout as provided by the C-corps that generally reflects a normalized environment based on the existing portfolio.
- In a normalized environment, Greater China inclusive of Macau and Hong Kong generally represents half of the Asia-Pacific EBITDA from the C-corps.
- Due to the material differences in EBITDA recovery and in normal times absolute RevPARs by region, we do not recommend as much focus on the above statistics to model worldwide EBITDA by C-corp at this time. Additionally, some regional data reflects a large domestically-managed, small town market, and lower-ADR base of rooms that does not directly correlate to C-corp results. We include China in this category given somewhat heavier International C-corp exposure to Tier 1-2 markets and the Eastern coastal gateway cities.
- **We are not including large Lodging C-corps with relatively lower-to-no U.S. exposure in our above analysis. Examples include Accor (AC, NR) and Huazhu (HTHT, NR).**

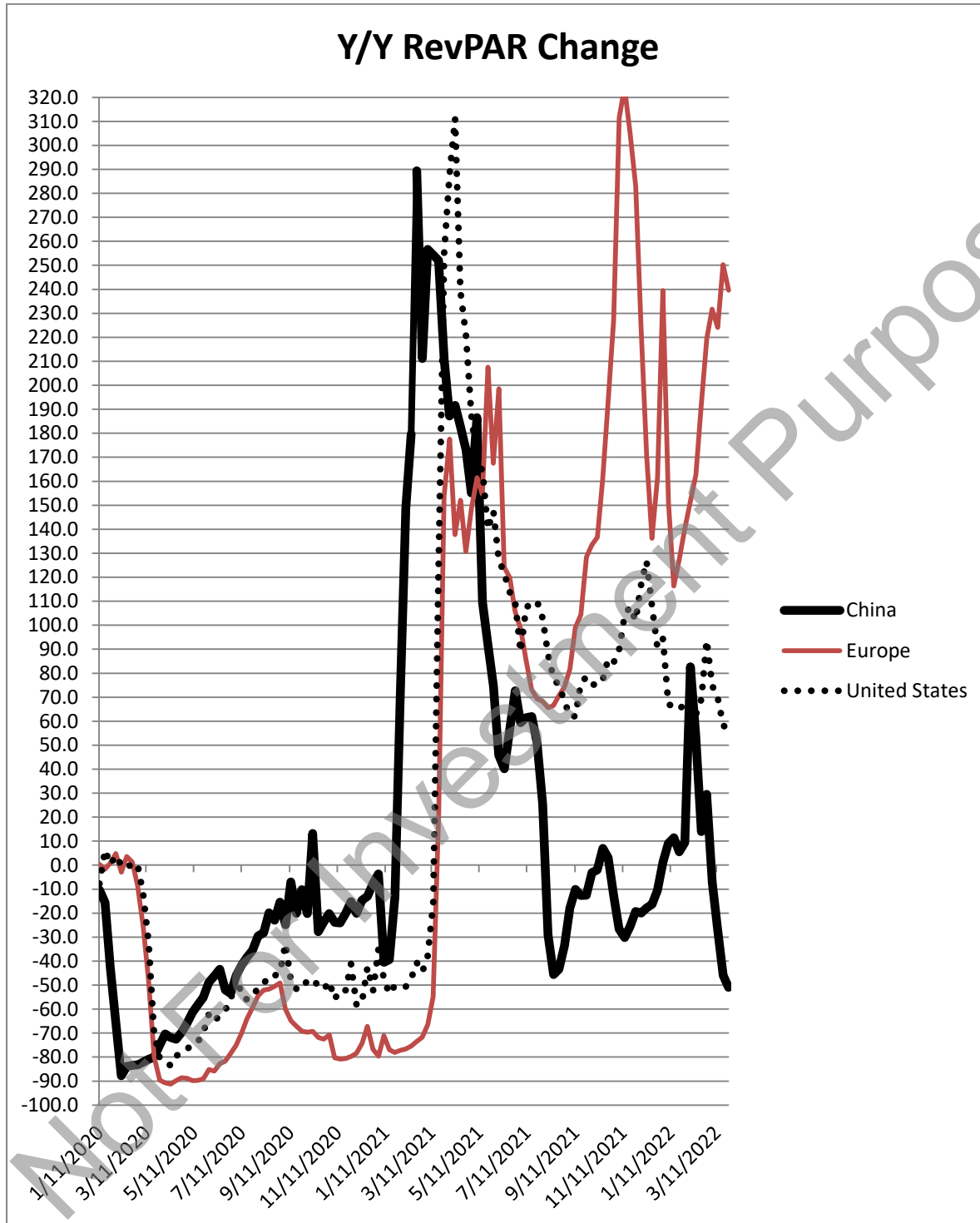
**Rooms (as of 4Q21; figures may not round to 100%):**

- CHH:
  - Domestic: 79%
  - Asia-Pacific: 4%
  - Europe/Middle East: 9%
  - Latin America & Canada: 8%
- H (includes owned/leased hotels):
  - Americas ex-all inclusives: 57%
  - Asia-Pacific: 18%
  - Europe/Africa/Mid East/SW Asia ex-all inclusives: 12%
  - Americas ALG + Ziva/Zilara: 9%
  - Europe ALG: 4%
- HLT:
  - US: 70%
  - Americas: 6%
  - Europe: 9%
  - Middle East/Africa: 3%
  - Asia Pacific: 12%
  - Other hotels, likely to be converted to a brand, with no geography noted: 0.3%

- IHG:
  - Americas: 57%
  - EMEA: 25%
  - Greater China: 18%
- MAR (ex-timeshare):
  - North America: 65%
  - Europe: 9%
  - Middle East/Africa: 4%
  - Asia Pacific: 18%
  - Caribbean/Latin America ("CALA"): 4%
- WH:
  - US: 61%
  - Canada: 5%
  - Greater China: 19%
  - Rest of Asia: 4%
  - Europe/Middle East/Africa: 8%
  - Latin America: 4%

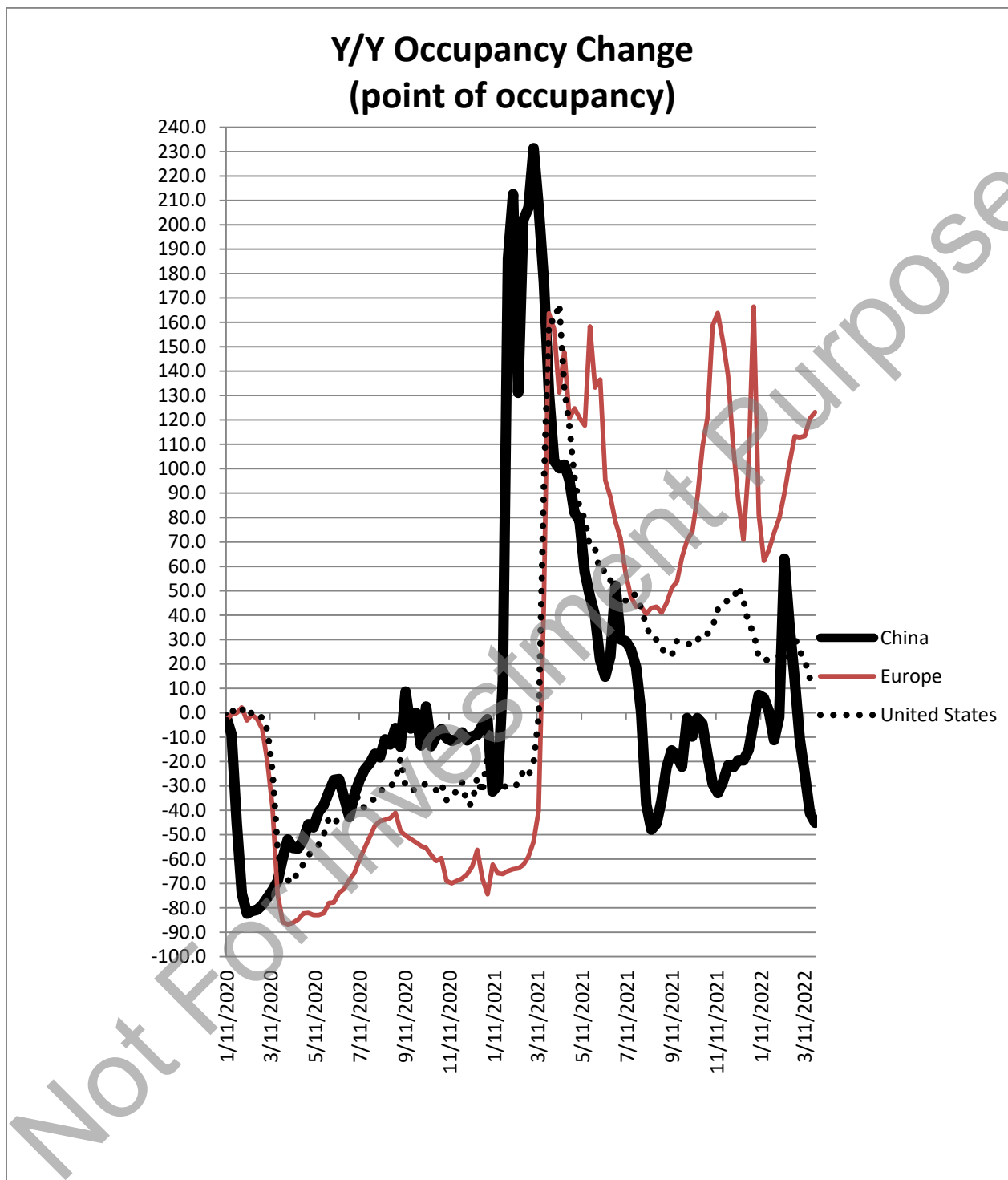
Not For Investment Purposes

Exhibit 2: Y/Y RevPAR change for China, Europe, US



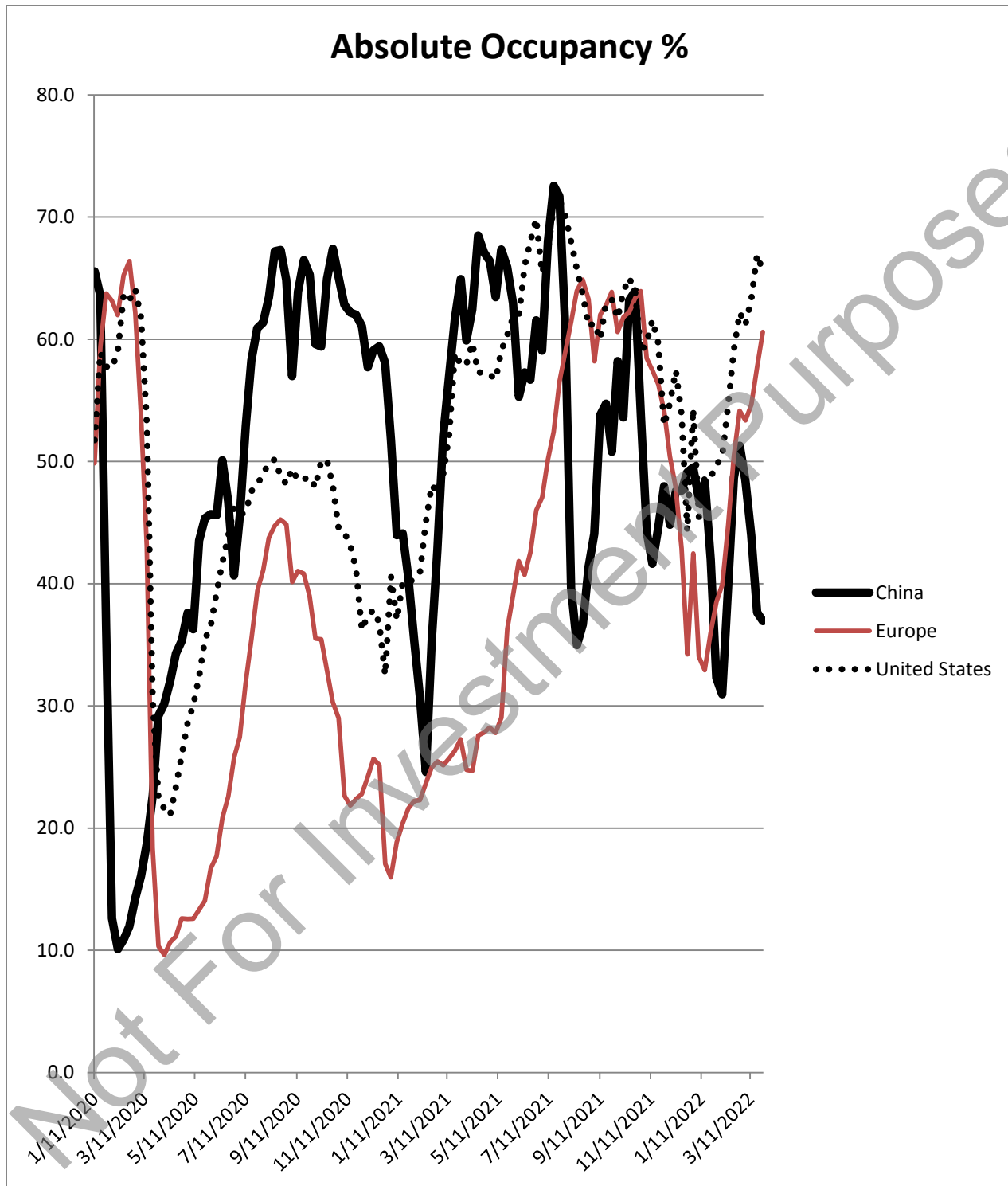
Source: STR, Truist Securities research

Exhibit 3: Y/Y Occupancy change for China, Europe, US



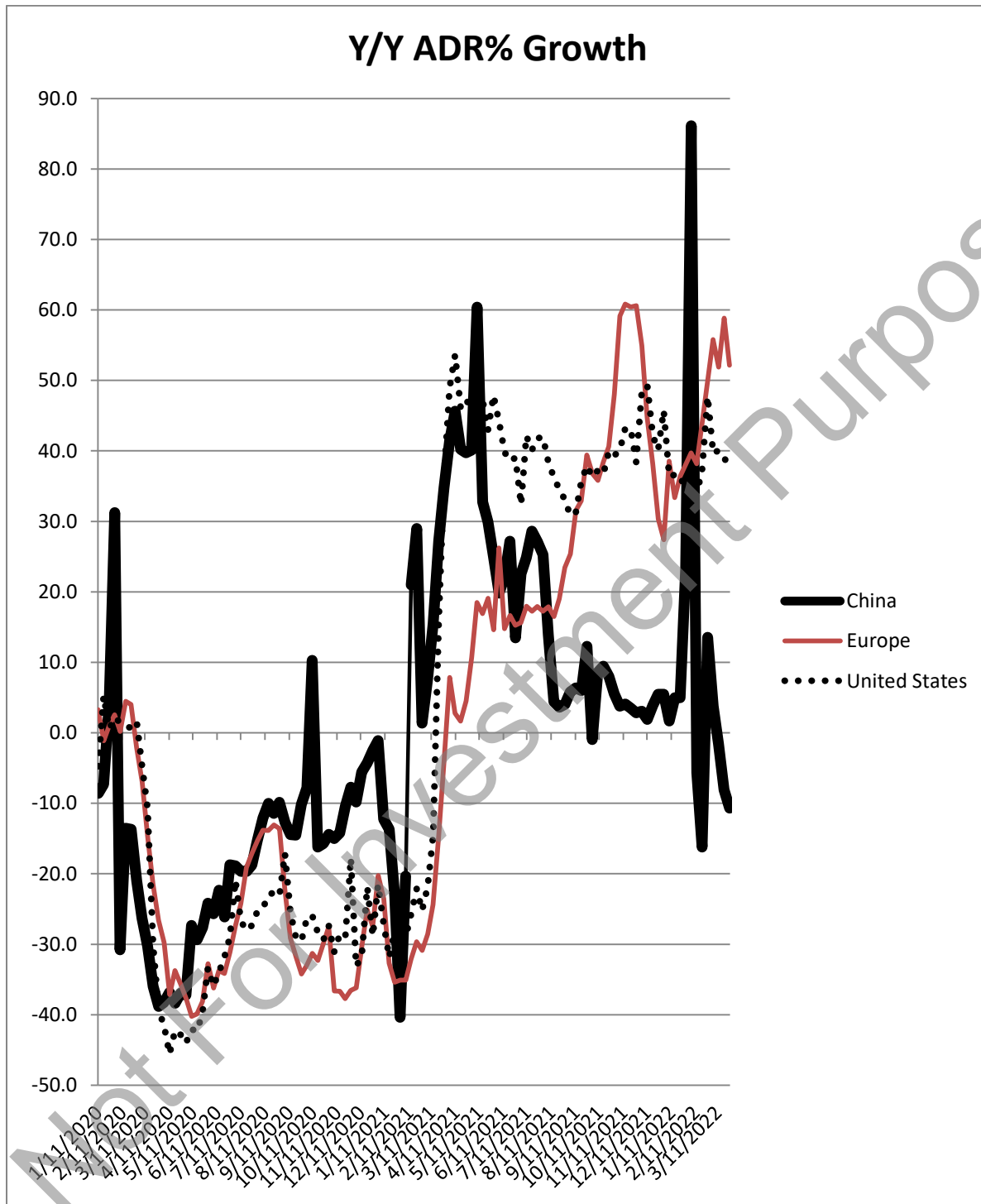
Source: STR, Truist Securities research

Exhibit 4: Absolute Occupancy % for China, Europe, US



Source: STR, Truist Securities research

Exhibit 5: Y/Y ADR % change for China, Europe, US



Source: STR, Truist Securities research

**H: Valuation and Risks**

Our price target of \$111 for H is derived by applying a 14.5x target EV/EBITDA multiple (a blended average of the industry multiples for each business segment) to our estimate for 2024 EBITDA. Our valuation model for Hyatt assumes an owned-hotel 2024 EBITDA multiple of 12.5x and a franchise/management fee EBITDA multiple of 16.0x plus a 10% discount for time of money.

Downside risk: lodging recovery takes longer than expected. Planned dispositions take longer than expected. Material labor issues to owned hotels. Pipeline growth slower than expected. Apple Leisure Group underperforms Hyatt's 2023 guidance.

**HLT: Valuation and Risks**

We apply a blended multiple of 17.0x (11.5x for Owned/leased and 17.0x for Managed/franchised) to our 2023 adjusted EBITDA estimate to derive a price target of \$152. This multiple is at the high end of the historical range of 10x-16x.

Risks to our rating and price target:

Upside risks include: Higher than expected pipeline growth, material RevPAR growth (macroeconomic improvement beyond expectations), material market share gains.

Downside risks include: Growth trajectory could disappoint. Pipeline growth could either slow down or projects scheduled for construction could be cancelled, which would diminish system growth for the firm and disappoint investors.

**MAR: Valuation and Risks**

Our \$182 price target is based on a 16.8x blended multiple on our 2023E EBITDA. In the parts, we assign a 13.0x multiple of EBITDA to the Owned segment and 17.0x fees EBITDA (the fees EBITDA also includes credit card branding fees, a 10x multiple business) to the managed/franchised business. The multiple is towards the higher end of the historical range of 9-18x.

Risks to our rating and price target:

Upside Risks: Significant U.S macroeconomic improvement results in large recovery in transient corporate and group/convention demand. Owned assets sell for premium prices relative to MAR expectations. Supply growth is stronger than expectations. Consolidation in the lodging industry benefits MAR.

Downside Risks: Deep macroeconomic recession. Geopolitical and policy risks negatively impact lodging demand. Inability to grow pipeline in line with Street expectations.

Our ratings and price targets generally represent our recommendations and forecasts based on a 12 to 18 month outlook. We acknowledge that near term uncertainty and volatility could affect financial inputs to our targets, and the likely multiples the market may pay for those metrics.

**WH: Valuation and Risks**

Our price target of \$93 for WH is based on a 15.0x multiple (in line with portfolio quality/RevPAR relative to peers) of our 2023 EBITDA estimate.

Risks to our rating and price target: Slowdown in development opportunities. Macro demand/pipeline headwinds. The COVID-19 lodging demand shock continues to present a material risk to the lodging industry due to the uncertainties regarding the timing and scope of the demand recovery, consumer behavior, impact to lodging supply fundamentals, macro room rate integrity, and short/long-term impact to the U.S. and international macroeconomy. Additionally, we view future vaccine news, rising/falling case counts, and proposed future lodging/leisure/service industry stimulus adding to volatility in both positive and negative directions for the foreseeable future.

**CHH: Valuation and Risks**

Our price target of \$125 for CHH is derived by applying a 15.0x target EV/EBITDA multiple (slightly above industry average) to our estimate for 2023 EBITDA.

Risks to our rating and price target include: Upside risks: conservative guidance, if the economy performs better than expected. Downside risks: slowdown in development opportunities, rising construction costs, and newly created brands grow slower than expectations.

**Companies Mentioned in This Note**

**Choice Hotels International, Inc.** (CHH, \$143.49, Hold, C. Patrick Scholes)

**Hyatt Hotels Corporation** (H, \$98.37, Buy, C. Patrick Scholes)

**Hilton Worldwide Holdings Inc.** (HLT, \$155.31, Hold, C. Patrick Scholes)

**Marriott International, Inc.** (MAR, \$178.32, Hold, C. Patrick Scholes)

**Wyndham Hotels & Resorts, Inc.** (WH, \$86.25, Buy, C. Patrick Scholes)

InterContinental (IHG, NR)

Accor (AC, NR)

Huazhu (HTHT, NR)



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I, C. Patrick Scholes , hereby certify that the views expressed in this research report accurately reflect my personal views about the subject company(ies) and its (their) securities. I also certify that I have not been, am not, and will not be receiving direct or indirect compensation in exchange for expressing the specific recommendation(s) in this report.

I, Gregory J. Miller , hereby certify that the views expressed in this research report accurately reflect my personal views about the subject company(ies) and its (their) securities. I also certify that I have not been, am not, and will not be receiving direct or indirect compensation in exchange for expressing the specific recommendation(s) in this report.

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Rating and Price Target History for: Hyatt Hotels Corporation (H-US) as of 03-29-2022

08/05/19 HOLD:\$79	02/06/20 HOLD:\$84	02/26/20 HOLD:\$83	04/29/20 HOLD:\$49	07/24/20 SELL:\$44	08/05/20 SELL:\$42	11/16/20 SELL:\$48	01/14/21 SELL:\$57	02/22/21 SELL:\$59	05/24/21 SELL:\$67	08/17/21 HOLD:\$76	12/03/21 HOLD:\$78	01/18/22 BUY:\$106
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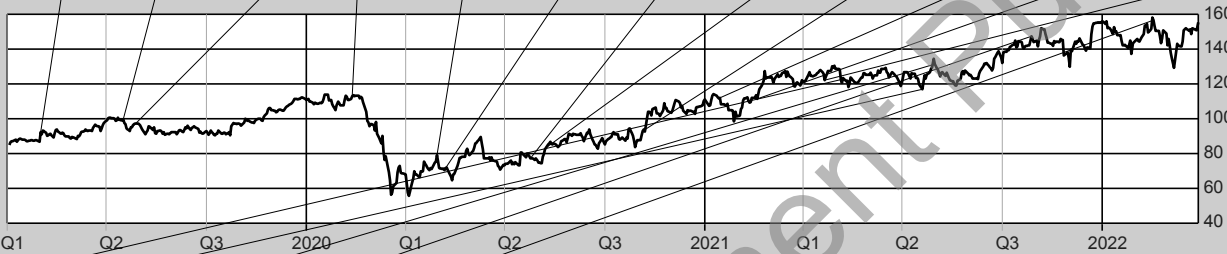


03/23/22  
BUY:\$111

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Rating and Price Target History for: Hilton Worldwide Holdings Inc. (HLT-US) as of 03-29-2022

05/01/19 BUY:\$101	07/16/19 HOLD:\$101	07/24/19 HOLD:\$99	02/11/20 HOLD:\$107	04/29/20 HOLD:\$61	05/07/20 HOLD:\$66	07/24/20 HOLD:\$75	08/07/20 HOLD:\$79	11/04/20 HOLD:\$85	01/14/21 HOLD:\$98	02/17/21 HOLD:\$106	04/20/21 HOLD:\$114
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05/05/21  
HOLD:\$117

07/19/21  
HOLD:\$116

07/30/21  
HOLD:\$127

10/27/21  
HOLD:\$139

02/16/22  
HOLD:\$152

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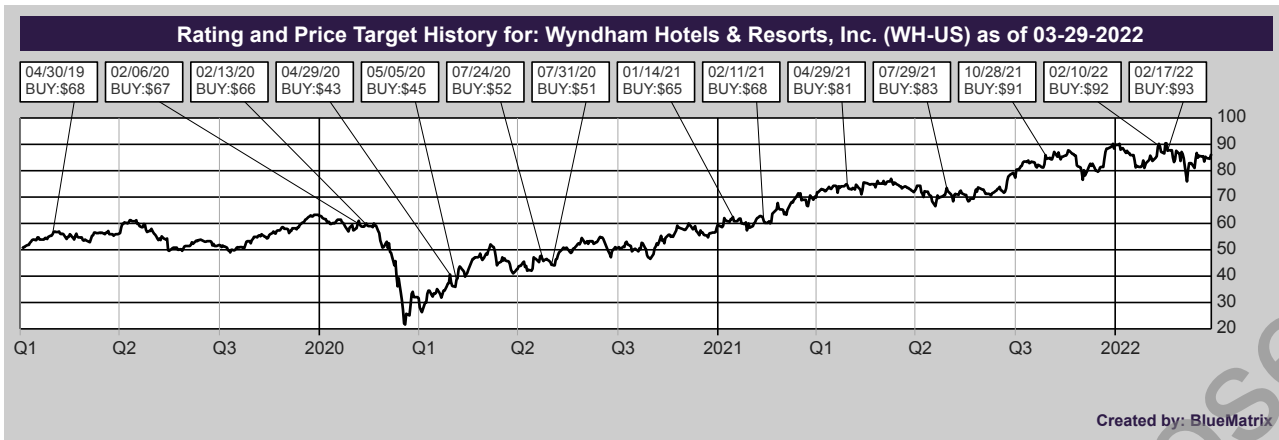
Rating and Price Target History for: Marriott International, Inc. (MAR-US) as of 03-29-2022

05/14/19 HOLD:\$135	08/07/19 HOLD:\$131	11/06/19 HOLD:\$128	04/29/20 HOLD:\$83	05/12/20 HOLD:\$86	07/24/20 HOLD:\$88	08/10/20 HOLD:\$94	11/09/20 HOLD:\$99	01/14/21 HOLD:\$119	05/12/21 HOLD:\$133	08/03/21 HOLD:\$146	11/03/21 HOLD:\$156
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02/15/22  
HOLD:\$182

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Hold	222	28.65%	Hold	61	27.48%
Sell	1	0.13%	Sell	0	0.00%

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