

# Lodging: US RevPAR -56.0% Y/Y Last Week; Rising cases leading to unwanted near-term RevPAR plateau

#### What's Incremental To Our View

Overall U.S. RevPAR was -56.0% Y/Y for the week ending 7/18/2020, per STR, softer than the prior week's result of -54.6%. (2-year stacked RevPAR was -55.8% vs. -57.2% in the prior week). Independent notels (~ 1/3rd of the data set) were -48.4% y/y. Economy (-27.5%) was the relatively strongest chain scale for branded hotels; Luxury was the weakest at -77.6%. Upscale (-62.3%) underperformed the industry average; Upper Midscale (-49.9%) outperformed. Within Upper Upscale & Luxury class hotels, Group (-91.5% vs. -91.4% prior week) was softer than Transient (-62.4% vs. -61.8% prior week).

Now that we have passed the positive benefit from the Independence Day holiday (pent-up demand in some markets), the most recent STR results reflect what we find is likely a plateau of performance. Last week's RevPAR results were sequentially worse than the Running 28 day average (industry and all chain scales). The sequential declines are both occupancy and rate driven although rate loss remains somewhat more modest/"less worse" in Luxury, Midscale, and Economy. The loss of higher-rated corporate demand (both the independent business traveler and group/convention) has impacted the mix of business especially for Upper Upscale and Upscale hotels where rate loss is most material and the negative impact to margins likely most evident. The impact from rising COVID-19 cases is clearly evident in last week's trends and unfortunately a reflection that most corporate demand is unlikely to return to most hotels anytime soon. Among the few positive outliers: drive-to and generally price accommodating leisure destinations.

- Last week's results presented the first y/y clean comp in a number of weeks. Clean comps continue through
  most of August so we will have a better read into Summer 2020 trends and any improvement/lack thereof
  in the three major demand segments.
- We remind investors: there are many hotels that suspended operations/closed and they are not included in the comparisons. Implications are that the headline statistics overstate the actual performance of the overall industry.

For the month of July, we estimate that full-service branded domestic hotels (the typical Hilton [HLT, Hold], Hyatt [H, Hold], or Marriott [MAR, Hold] hotel) will finish -65% to -75%. We estimate that the overall industry will finish approximately -48% to -52%. Please note that reported monthly results include hotels that are not in the weekly data set.

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#### What's Inside

Weekly STR results and analysis



## Compared to the prior week (ended 7/11), sequential RevPAR trends were softer than last week's results.

- Headline RevPAR was -56.0% vs. the running 28 day average of -53.3%.
- RevPAR for the weeks ended March 14 through July 11, 2020 were -32.5/-69.5/-80.3/-81.6/-83.6/-79.4/-78.4/-76.8/-74.4/-73.6/-69.9/-62.1/-65.0/-62.6/-60.3/-56.5/-44.8/-54.6% respectively.
- Occupancy: absolute occupancy of 47.5% was sequentially **stronger** than the prior week of 45.9%. Occupancy y/y change of -38.9% is sequentially **softer** than the prior week of -38.0%.
- ADR: ADR y/y change of -28.0% was sequentially softer than the prior week of -26.8%. (We do not consider sequential changes in absolute ADR material.)
- "Location" RevPAR Y/Y change sequentially mixed (partly a rate impact post 7/4). We still do not see a material corporate demand rebound: Urban (-76.5% vs. -74.8% in the prior week), Suburban (-54.7% vs. -52.9%), Interstate (-34.9% vs. -34.8%), and Resort (-50.9% vs. -49.7%).
  - Absolute occupancies improved: Urban: 33.5% vs. 32.9% in the prior week, Suburban: 49.6% vs. 48.2%, Interstate: 53.1% vs. 51.3%, and Resort: 45.5% vs. 43.0%.
- Open/closed hotels: Per STR 6.2% of the hotel supply is closed (vs. 6.6% in the prior week.)

## Last week's RevPAR details:

- Economy was the relatively strongest chain scale: Upscale and Upper Midscale underperformed by 3,480 bps and 2,240 bps, respectively: Luxury RevPAR (-77.6%), Upper Upscale (-76.7%), Upscale (-62.3%), Upper Midscale (-49.9%), Midscale (-38.3%), and Economy (-27.5%). Independent hotels (-48.4%) outperformed the headline U.S. RevPAR.
- Within Upper Upscale & Luxury class hotels, Group underperformed Transient: Transient segment (individual business and leisure travelers) RevPAR was -62.4% (vs. -61.8% last week) and Group segment RevPAR was -91.5% (vs. -91.4% last week).
  - Absolute Group occupancy remains near zero and does not seem to be improving: 3.1% last week vs. 2.7% for the running 28 days. There may be some summer weddings/social group contributing to last week's results do not read into these results as a major positive trend.
- Los Angeles was the relatively strongest market of the top five markets: Boston (-82.7%), Chicago (-77.0%), Los Angeles (-68.6%), NYC (-79.9%), and Washington, D.C. (-73.9%).

## • Other relevant markets:

- San Francisco: RevPAR was -80.1% vs. -80.0% last week.
- COVID-19 "watch" markets (RevPAR):
  - Dallas: -62.8% vs. -63.1% last week. Absolute occupancy 40.3% vs. 39.0% last week.
  - Houston: -60.4% vs. -59.8% last week. Absolute occupancy 38.1% vs. 36.8% last week.
  - Phoenix: -40.2% vs. -36.0% last week. Absolute occupancy 43.2% vs. 42.4% last week.
  - Note: Weekly changes for resort locations (more impactful to Phoenix) may add noise to the sequential comparisons.
- o Florida market RevPAR:
  - Miami: (-74.3% vs. -71.9% last week).
  - Orlando: (-71.1% vs. -70.9% last week). Note: Walt Disney World theme parks have reopened [(The Walt Disney Company (DIS, NR)]. Covered companies with material exposure near the theme parks include: HST (Hold), PK (Buy), RHP (Hold), RLJ (Sell, Miller), and WH (Buy). Other C-



corps have large resorts in the area but relative exposure impact is lower (MAR (Hold), HLT (Hold), and H (Hold)). We would view spiking cases following theme park reopenings potentially very problematic for Orlando hotels.

Picking lodging stocks at the moment: A real conundrum as our eyes tell us one thing but our analyst instincts tell us another:

- On one hand, we think forward RevPAR trends for corporate and group/convention business for the rest of the year can best be described as "awful". What we can physically see (hard data that has good predictability for the rest of the year) at the moment is not encouraging for the typical REIT-owned hotel and would under "normal conditions" prompt us to potentially downgrade many names to a Sell rating.
- On the other hand, if one *believes* and has *faith* that 2021 and 2022 will be RevPAR recovery years, which we do, and subsequently values these stocks on 2022 estimates, then many look moderately attractive. To this we add that many companies have the balance sheets to seemingly ride out 2020, a throw-away year in our view.

As it relates to stock picking for the moment, we continue to look most favorably on hotels and resorts that are best positioned to the drive-to leisure customer today (including Buy-rated WH, WYND, and VAC).

- We reiterate our view that the companies likely best positioned in our coverage universe to drive-to leisure are CHH (Hold) and WH (Buy) (we prefer WH over CHH due to a more attractive comparable valuation) and for the timeshare companies (BXG (Hold), HGV (Buy), VAC (Buy), WYND (Buy)). We find one of the most telling signals this year as it relates to the resiliency of the timeshare business model is that WYND is the only company in our greater coverage universe to have not cut its dividend; to us that really says something.
- Besides improvements in drive-to leisure travel today, there are indications of strong pent-up demand for future travel.

(Our ratings and price targets generally represent our recommendations and forecasts based on a 12 to 18 month outlook. We acknowledge that near term uncertainty and volatility could affect financial inputs to our targets, and the likely multiples the market may pay for those metrics.)

#### Weekly RevPAR Summary

| _            | YoY % change in RevPAR |                         |                     |        |        |                      |                               |              |          |                       |        |                                    |        |
|--------------|------------------------|-------------------------|---------------------|--------|--------|----------------------|-------------------------------|--------------|----------|-----------------------|--------|------------------------------------|--------|
| -            | _                      |                         | Upper               |        | Upper  |                      |                               | Inde-        |          |                       |        |                                    |        |
|              | U.S.                   |                         |                     |        |        |                      |                               |              | New York |                       | LA     | Chicago                            | DC     |
| 5/16/2020    | -73.6%                 | -89.7%                  | -89.8%              | -78.2% | -69.8% | -55.4%               | -36.3%                        | -69.5%       |          | -90.9%                | -73.6% | -85.9%                             | -87.0% |
| 5/23/2020    | -69.9%                 | -87.0%                  | -87.2%              | -75.1% | -65.2% | -51.1%               | -34.4%                        | -65.4%       |          | -89.7%                | -71.5% | -85.1%                             | -85.5% |
| 5/30/2020    | -62.1%                 | -79.4%                  | -80.7%              | -66.8% | -57.2% | -44.9%               | -28.4%                        | -58.0%       | -71.8%   | -86.6%                | -64.6% | -82.8%                             | -78.3% |
| 6/6/2020     | -65.0%                 | -82.7%                  | -84.2%              | -70.7% | -58.8% | -45.2%               | -28.8%                        | -59.7%       | -77.0%   | -89.2%                | -71.8% | -84.9%                             | -78.4% |
| 6/13/2020    | -62.6%                 | -80.4%                  | -81.6%              | -68.5% | -56.4% | -43.4%               | -29.9%                        | -56.3%       | -74.9%   | -87.0%                | -73.7% | -83.8%                             | -79.8% |
| 6/20/2020    | -60.3%                 | -79.3%                  | -79.1%              | -66.5% | -54.4% | -42.4%               | -30.3%                        | -53.2%       | -77.3%   | -86.4%                | -68.4% | -82.1%                             | -81.2% |
| 6/27/2020    | -56.5%                 | -76.1%                  | -76.5%              | -63.3% | -50.0% | -37.8%               | -26.5%                        | -48.7%       | -78.3%   | -85.4%                | -65.2% | -78.7%                             | -77.9% |
| 7/4/2020     | -44.8%                 | -66.4%                  | -65.2%              | -48.2% | -37.3% | -28.4%               | -21.3%                        | -40.6%       | -67.2%   | -71.6%                | -60.2% | -56.8%                             | -58.0% |
| 7/11/2020    | -54.6%                 | -75.6%                  | -75.7%              | -61.4% | -48.8% | -36.4%               | -24.8%                        | -47.0%       | -77.7%   | -82.9%                | -67.2% | -73.6%                             | -71.0% |
| 7/18/2020    | -56.0%                 | -77.6%                  | -76.7%              | -62.3% | -49.9% | -38.3%               | -27.5%                        | -48.4%       | -79.9%   | -82.7%                | -68.6% | -77.0%                             | -73.9% |
|              | Cleancomp              | ; rising case<br>demand | simpacting          |        | Econor |                      | ale led the ind<br>ive basis) | dustry (on a | L        |                       |        | rkets (on a rela<br>mely negative) |        |
| 1Q17         | 3.4%                   | 2.1%                    | 3.0%                | 1.0%   | 2.4%   | 3.5%                 | 2.6%                          | 5.2%         | -1.3%    | -1.1%                 | -2.5%  | 1.5%                               | 16.1%  |
| 2Q17         | 2.7%                   | 2.3%                    | 0.6%                | 0.6%   | 1.2%   | 2.4%                 | 3.7%                          | 5.1%         | 0.2%     | 4.4%                  | 3.6%   | 0.8%                               | 0.8%   |
| 3Q17         | 1.9%                   | 0.5%                    | -0.7%               | 0.7%   | 1.8%   | 3.5%                 | 2.9%                          | 3.1%         |          | -0.2%                 | -1.2%  | -5.0%                              | -0.6%  |
| 4Q17         | 4.2%                   | 4.5%                    | 3.2%                | 3.8%   | 3.9%   | 3.7%                 | 3.7%                          | 4.1%         |          | 3.7%                  | 4.2%   | -2.5%                              | 2.2%   |
| 1Q18         | 3.5%                   | 6.6%                    | 0.9%                | 2.2%   | 3.0%   | 3.8%                 | 5.3%                          | 3.8%         |          | 2.6%                  | 2.7%   | 5.8%                               | -11.0% |
| 2Q18         | 4.0%                   | 4.9%                    | 3.4%                | 2.8%   | 3.0%   | 4.1%                 | 3.1%                          | 4.6%         |          | -1.2%                 | 0.6%   | 4.0%                               | 3.1%   |
| 3Q18         | 1.7%                   | 3.3%                    | 1.9%                | 0.8%   | -0.5%  | 0.1%                 | 1.8%                          | 2.2%         |          | 2.8%                  | 1.3%   | 7.5%                               | -3.4%  |
| 4Q18         | 2.4%                   | 3.0%                    | <u>1.1%</u><br>1.2% | 0.0%   | 0.5%   | <u>1.3%</u><br>-0.1% | 2.9%                          | 4.9%         |          | <u>12.2%</u><br>-2.1% | 3.0%   | 2.8%                               | -3.4%  |
| 1Q19<br>2Q19 | 1.5%                   | -0.7%                   | 0.5%                | -0.5%  | 0.4%   | -0.1%                | 1.9%                          | 3.1%<br>2.4% |          | -2.1%                 | -1.7%  | -4.5%<br>-0.1%                     | -2.4%  |
| 2Q19<br>3Q19 | 0.7%                   | 1.1%                    | 0.5%                | -0.4%  | -0.1%  | -0.7%                | -0.9%                         | 2.4%         |          | 4.5%                  | -0.2%  | -0.1%                              | -1.5%  |
| 4Q19         | 0.7%                   | 3.6%                    | 1.0%                | -0.5%  | -0.1%  | -1.0%                | -0.9%                         | 2.3%         |          | -0.4%                 | -0.2%  | -2.2%                              | 5.2%   |
| 1Q20         | -19.3%                 |                         | -23.1%              | -20.8% | -19.1% | -16.8%               | -11.2%                        | -16.7%       |          | -24.5%                | -19.3% | -21.0%                             | -23.2% |
|              |                        |                         |                     |        |        |                      | chango                        |              |          |                       |        |                                    |        |

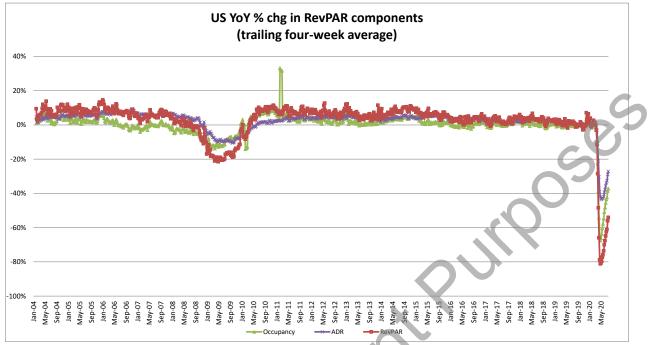
| -         |        |        | Upper  |         | Upper    | ,        | 6 change | Inde-  |          |        |        |         |        |
|-----------|--------|--------|--------|---------|----------|----------|----------|--------|----------|--------|--------|---------|--------|
|           | U.S.   | Luxury |        | Upscale | Midscale | Midscale | Economy  |        | New York | Boston | LÀ     | Chicago | DC     |
| 5/16/2020 | -42.4% | -27.6% | -44.0% | -35.1%  | -27.8%   | -19.8%   | -16.8%   | -41.4% | -59.4%   | -64.6% | -41.6% | -57.4%  | -55.8% |
| 5/23/2020 | -39.7% | -27.7% | -39.4% | -33.5%  | -25.9%   | -18.3%   | -16.5%   | -38.5% | -56.9%   | -62.1% | -39.8% | -56.8%  | -52.6% |
| 5/30/2020 | -33.3% | -16.5% | -30.1% | -27.0%  | -21.3%   | -16.0%   | -13.2%   | -32.3% | -48.3%   | -55.2% | -34.4% | -58.0%  | -41.9% |
| 6/6/2020  | -35.9% | -22.6% | -34.9% | -31.0%  | -22.9%   | -16.6%   | -13.1%   | -33.5% |          | -60.9% | -40.3% | -59.4%  | -42.9% |
| 6/13/2020 | -33.9% | -20.5% | -32.9% | -30.0%  | -22.3%   | -16.7%   | -13.9%   | -30.4% |          | -15.0% | 11.4%  | -66.9%  | -21.5% |
| 6/20/2020 | -31.7% | -18.8% | -29.8% | -28.8%  | -21.9%   | -16.1%   | -13.8%   | -27.0% |          | -55.7% | -38.1% | -53.6%  | -48.5% |
| 6/27/2020 | -29.0% | -14.0% | -26.9% | -26.9%  | -19.6%   | -14.0%   | -12.0%   | -23.7% |          | -54.1% | -35.6% | -49.0%  | -44.9% |
| 7/4/2020  | -20.9% | -5.1%  | -12.3% | -15.7%  | -13.2%   | -11.9%   | -11.0%   | -18.4% |          | -34.4% | -30.9% | -24.9%  | -22.2% |
| 7/11/2020 | -26.8% | -12.4% | -25.1% | -24.4%  | -18.4%   | -13.2%   | -11.6%   | -21.5% |          | -49.4% | -38.4% | -42.1%  | -35.6% |
| 7/18/2020 | -28.0% | -13.6% | -26.3% | -26.0%  | -20.0%   | -14.5%   | -13.3%   | -22.7% |          | -50.3% | -39.5% | -45.9%  | -38.5% |
|           |        |        |        |         |          |          |          |        |          |        |        |         |        |
| 1Q17      | 2.5%   | 2.3%   | 2.4%   | 1.3%    | 1.6%     | 1.8%     | 2.4%     | 3.5%   | -2.2%    | 0.0%   | -0.2%  | 1.7%    | 13.6%  |
| 2Q17      | 2.2%   | 2.2%   | 1.2%   | 1.7%    | 1.5%     | 2.1%     | 2.3%     | 3.5%   | -1.5%    | 4.1%   | 2.8%   | 1.5%    | 2.0%   |
| 3Q17      | 1.4%   | 1.4%   | 0.2%   | 0.8%    | 1.2%     | 1.9%     | 2.4%     | 2.2%   | -2.0%    | 0.8%   | 1.8%   | -2.4%   | 0.0%   |
| 4Q17      | 2.4%   | 2.2%   | 1.9%   | 1.8%    | 1.8%     | 2.5%     | 3.4%     | 2.1%   | -0.2%    | 0.8%   | 4.6%   | -2.0%   | 2.4%   |
| 1Q18      | 2.5%   | 4.5%   | 1.0%   | 1.7%    | 2.0%     | 3.0%     | 4.0%     | 3.1%   | 3.5%     | -1.0%  | 4.0%   | 1.4%    | -9.4%  |
| 2Q18      | 2.9%   | 3.5%   | 2.9%   | 2.4%    | 2.1%     | 2.6%     | 2.7%     | 3.1%   | 3.7%     | -0.1%  | 2.1%   | 3.3%    | 2.4%   |
| 3Q18      | 2.1%   | 3.3%   | 2.4%   | 1.8%    | 1.2%     | 1.3%     | 1.2%     | 1.9%   | 1.2%     | 1.9%   | 1.1%   | 6.7%    | -0.8%  |
| 4Q18      | 2.0%   | 3.7%   | 2.2%   | 1.6%    | 1.1%     | 0.9%     | 0.6%     | 2.9%   | 3.4%     | 5.6%   | 1.4%   | 2.2%    | -2.1%  |
| 1Q19      | 1.1%   | 2.2%   | 2.5%   | 1.0%    | 0.8%     | -0.2%    | -0.3%    | 1.0%   | -3.8%    | 0.7%   | -1.0%  | -2.4%   | 1.5%   |
| 2Q19      | 1.2%   | 2.5%   | 1.4%   | 0.6%    | 0.7%     | -0.2%    | 0.6%     | 1.7%   | -1.0%    | 3.2%   | 0.8%   | -1.7%   | 0.2%   |
| 3Q19      | 0.8%   | 1.5%   | 1.3%   | 0.2%    | -0.1%    | -0.5%    | -0.5%    | 1.6%   | -1.9%    | 0.9%   | -0.2%  | -2.8%   | 4.0%   |
| 4Q19      | 0.7%   | 2.4%   | 0.6%   | -0.4%   | -0.3%    | -1.0%    | -1.0%    | 1.9%   |          | -5.5%  | 0.3%   | -2.2%   | 3.9%   |
| 1Q20      | -4.0%  | 1.6%   | -1.4%  | -2.9%   | -3.1%    | -3.8%    | -3.8%    | -2.3%  | -8.6%    | -6.2%  | -2.7%  | -2.6%   | -6.8%  |
|           |        |        |        |         |          |          |          |        |          |        |        |         |        |

|           | YoY % change in Occupancy |        |         |         |          |          |         |         |          |        |        |         |        |
|-----------|---------------------------|--------|---------|---------|----------|----------|---------|---------|----------|--------|--------|---------|--------|
|           |                           |        | Upper   |         | Upper    |          |         | Inde-   |          |        |        |         |        |
| <br>      | U.S.                      | Luxury | Upscale | Upscale | Midscale | Midscale | Economy | pendent | New York | Boston | LA     | Chicago | DC     |
| 5/16/2020 | -54.1%                    | -85.7% | -81.9%  | -66.3%  | -58.1%   | -44.3%   | -23.5%  | -47.9%  | -52.1%   | -74.4% | -54.8% | -66.9%  | -70.5% |
| 5/23/2020 | -50.2%                    | -82.0% | -78.8%  | -62.5%  | -53.0%   | -40.2%   | -21.5%  | -43.7%  | -50.9%   | -72.9% | -52.7% | -65.5%  | -69.5% |
| 5/30/2020 | -43.2%                    | -75.4% | -72.3%  | -54.5%  | -45.6%   | -34.4%   | -17.4%  | -38.0%  | -45.5%   | -70.0% | -46.1% | -59.0%  | -62.7% |
| 6/6/2020  | -45.3%                    | -77.7% | -75.7%  | -57.5%  | -46.6%   | -34.3%   | -18.1%  | -39.4%  | -47.7%   | -72.4% | -52.7% | -62.7%  | -62.3% |
| 6/13/2020 | -43.4%                    | -75.3% | -72.6%  | -55.1%  | -43.8%   | -32.0%   | -18.6%  | -37.2%  | -68.4%   | -48.2% | -54.8% | -69.7%  | -46.1% |
| 6/20/2020 | -41.8%                    | -74.4% | -70.3%  | -53.0%  | -41.6%   | -31.3%   | -19.1%  | -35.9%  | -52.0%   | -69.3% | -49.0% | -61.3%  | -63.5% |
| 6/27/2020 | -38.7%                    | -72.1% | -67.9%  | -49.8%  | -37.9%   | -27.7%   | -16.5%  | -32.8%  | -54.6%   | -68.1% | -45.9% | -58.2%  | -59.9% |
| 7/4/2020  | -30.2%                    | -64.6% | -60.3%  | -38.6%  | -27.7%   | -18.7%   | -11.6%  | -27.2%  | -52.0%   | -56.7% | -42.5% | -42.5%  | -46.0% |
| 7/11/2020 | -38.0%                    | -72.2% | -67.5%  | -49.0%  | -37.2%   | -26.7%   | -14.9%  | -32.4%  | -58.5%   | -66.2% | -46.8% | -54.4%  | -54.9% |
| 7/18/2020 | -38.9%                    | -74.0% | -68.3%  | -49.0%  | -37.4%   | -27.8%   | -16.4%  | -33.3%  | -61.1%   | -65.3% | -48.2% | -57.4%  | -57.6% |
| <br>      |                           |        |         |         |          |          |         |         |          |        |        |         |        |
| 1Q17      | 0.9%                      | -0.2%  | 0.6%    | -0.3%   |          | 1.6%     |         | 1.6%    |          | -1.1%  | -2.4%  | -0.2%   | 2.2%   |
| 2Q17      | 0.5%                      |        | -0.6%   | -1.1%   | -0.3%    | 0.4%     |         | 1.6%    |          | 0.3%   | 0.8%   | -0.7%   | -1.2%  |
| 3Q17      | 0.5%                      | -0.9%  | -0.9%   | -0.1%   | 0.6%     | 1.6%     |         | 0.9%    |          | -1.0%  | -2.9%  | -2.7%   | -0.5%  |
| 4Q17      | 1.8%                      | 2.2%   | 1.3%    | 2.0%    | 2.1%     | 1.2%     |         | 2.0%    |          | 2.8%   | -0.3%  | -0.5%   | -0.2%  |
| 1Q18      | 0.9%                      | 2.1%   | 0.0%    | 0.5%    | 1.1%     |          |         | 0.7%    |          | 3.7%   | -1.3%  | 4.4%    | -1.8%  |
| 2Q18      | 1.1%                      | 1.3%   | 0.5%    | 0.4%    | 0.9%     | 1.5%     |         | 1.5%    |          | -1.1%  | -1.4%  | 0.7%    | 0.7%   |
| 3Q18      | -0.4%                     | 0.0%   | -0.5%   | -1.0%   | -1.7%    | -1.1%    |         | 0.3%    |          | 0.9%   | 0.2%   | 0.7%    | -2.6%  |
| <br>4Q18  | 0.4%                      | -0.7%  | -1.1%   | -1.6%   | -0.6%    |          |         | 1.9%    |          | 6.3%   | 1.6%   | 0.6%    | -1.3%  |
| 1Q19      | 0.4%                      | -2.8%  | -1.3%   | -1.4%   | -0.5%    | 0.0%     |         | 2.1%    |          | -2.8%  | -0.7%  | -2.2%   | -3.8%  |
| 2Q19      | -0.1%                     | -1.4%  | -0.9%   | -1.0%   | -0.7%    | -0.6%    |         | 0.7%    |          | 1.3%   | 0.8%   | 1.7%    | -1.7%  |
| 3Q19      | -0.1%                     | -0.2%  | -0.2%   | -0.7%   | 0.0%     | -0.5%    |         | 0.0%    |          | -1.4%  | 0.1%   | 0.6%    | 0.4%   |
| <br>4Q19  | -0.1%                     | 1.2%   | 0.4%    | -0.2%   | -0.8%    | -1.7%    |         | 0.4%    |          | -6.5%  | 0.8%   | 1.5%    | 1.3%   |
| 1Q20      | -15.9%                    | -22.6% | -21.9%  | -18.4%  | -16.5%   | -13.6%   | -7.7%   | -14.8%  | -21.3%   | -19.5% | -17.1% | -18.8%  | -17.6% |

Source: STR data, STRH research

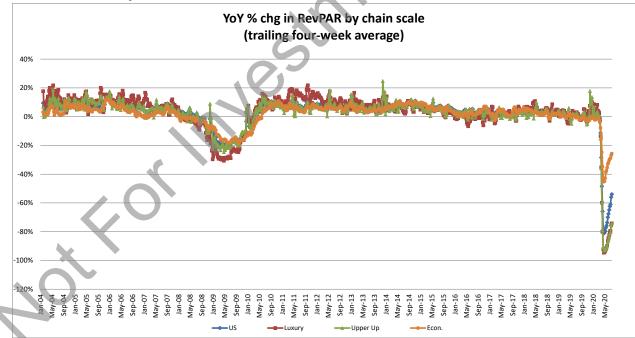


## **RevPAR Component Trends**



Source: STR data, STRH research

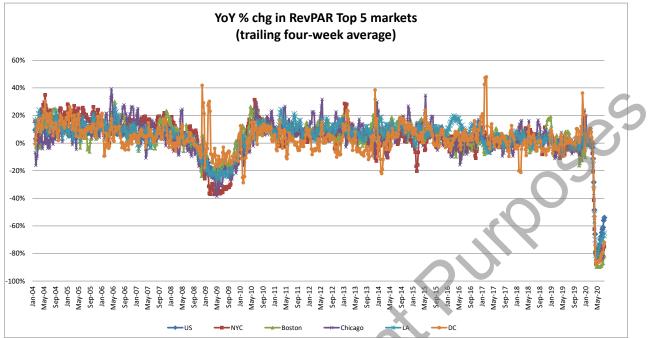
#### **RevPAR Trends by Chain Scale**



Source: STR data, STRH research



## **RevPAR Trends by Market**



Source: STR data, STRH research



## **Price Target/Risks Summary**

| Lodging                         | TKR    | Price<br>7/21/20 | Rating | РТ*          | % upside<br>down-<br>side | 2021E<br>Valuation<br>EBITDA<br>(\$M)* ** | 2021E<br>As Reported<br>EBITDA<br>(\$M)* | Target<br>EV/EBITDA<br>Multiple | Risks<br>Note: COVID-19 represents a material risk to our entire coverage<br>especially related to the length/severity of the demand shock.            |
|---------------------------------|--------|------------------|--------|--------------|---------------------------|---|--|---------------------------------|--|
|                                 |        |                  |        |              |                           |   |  |                                 | I be able whether a second   |
| Choice Hotels                   | СНН    | \$85.72          | Hold   | \$67         | -22%                      | \$336                                     | \$336                                    | 13.0X                           | Upside risk: conservative growth of new brands.<br>Downside risk: slowdown in development opportunities.   |
|                                 |        |                  |        |              |                           |   |  |                                 |  |
|                                 | DRH    |                  |        | • •          |                           | <b>0</b> / / <b>7</b>                     | <b>6</b> 110                             |                                 | Upside risk: specific markets (esp. NYC) perform better than expected.   |
| DiamondRock Hospitality         | DRH    | \$5.12           | Hold   | \$4          | -22%                      | \$147                                     | \$148                                    | 11.5X                           | Downside risk: leisure hotels struggle more than expected in 2020.<br>Upside risk: the company increases dividends by more than expected; NYC          |
|                                 |        |                  |        |              |                           |   |  |                                 | outperforms or is sold down at attractive multiples.   |
|                                 |        |                  |        |              |                           |   |  |                                 | Downside risk: Group underperforms. NYC hotels underperform and asset  |
| Host Hotels & Resorts           | HST    | \$10.89          | Hold   | \$9          | -17%                      | \$776                                     | \$776                                    | 12.0X                           | sales do not happen.   |
| Hyatt Hotels                    | н      | \$51.67          | Hold   | \$49         | -5%                       | \$488                                     | \$516                                    | 12.7X                           | Upside risk: Transient and group trends outperform expectations<br>Downside risk: ongoing misexecution and volatility.                                 |
|                                 |        | ψ01.07           | Tiola  | φ+5          | -570                      | φ <del>1</del> 00                         | \$510                                    | 12.77                           | Upside risk: Accelerating tour flow, FCF generation and declining  |
|                                 |        |                  |        |              |                           |   |  |                                 | consumer defaults. Downside risk: 3rd party induced defaults worsen.   |
| Bluegreen Vacations Corporation | BXG    | \$5.36           | Hold   | \$5          | 2%                        | \$73                                      | \$73                                     | 6.3X                            | Middle market customers underperform,  |
|                                 |        |                  |        |              |                           |   |  |                                 | Downside risk: Disruption in a major market (HGV more concentrated than<br>peers), issues with Japanese customer (HGV more exposed than peers),        |
| Hilton Grand Vacations          | HGV    | \$20.57          | Buy    | \$23         | 11%                       | \$318                                     | \$334                                    | 9.3X                            | difficulty sourcing additional fee-for-service inventory deals   |
|                                 | 1101   | φ20.07           | Duy    | ψ20          | 1170                      | \$510                                     | φ <b>3</b> 54                            | 5.57                            | Upside risk: Macro lodging trends improve beyond expectations. Downside  |
| Hilton                          | HLT    | \$80.12          | Hold   | \$66         | -18%                      | \$1,796                                   | \$1,877                                  | 13.9X                           | risk: slowing pipeline. Deep 2021 recession.   |
|                                 |        |                  |        |              |                           |   |  |                                 | Upside Risk: Significant U.S macroeconomic improvement results in large  |
|                                 |        |                  |        |              |                           |   |  |                                 | recovery in transient corporate demand (and consequential >400 bps   |
|                                 |        |                  |        |              |                           |   |  |                                 | RevPAR improvement). Owned assets sell for<br>premium prices relative to MAR expectations. Slowing pipeline.   |
|                                 |        |                  |        |              |                           |   |  |                                 | Downside Risk: 2021 is a deep recession year in the US. Geopolitical and   |
| Marriott International          | MAR    | \$89.96          | Hold   | \$86         | -4%                       | \$2,571                                   | \$2,794                                  | 14.0X                           | policy risks negatively impact lodging demand.   |
|                                 |        | 007.00           |        |              |                           |   | ••                                       | 0.51                            | Downside risk: M&A story fades and multiples revert to historical levels   |
| Marriott Vacations              | VAC    | \$87.60          | Buy    | \$114        | 30%                       | \$690                                     | \$0                                      | 9.5X                            | Downside risk: Significant supply growth, macroeconomic  |
| Park Hotels & Resorts           | PK     | \$9.37           | Buy    | \$10         | 7%                        | \$526                                     | \$538                                    | 12.0X                           | challenges/shocks, higher than expected labor costs.   |
|                                 |        |                  |        | •            |                           | ••••                                      |  |                                 | Upside Risks: Material near-term incremental EBITDA from Legacy LHO  |
|                                 |        |                  |        |              |                           |   |  |                                 | assets. Downside Risks: Planned asset sales do not materialize as  |
|                                 |        |                  |        |              |                           |   |  |                                 | expected and/or at lower-than-expected pricing. Incremental EBITDA from<br>major CapEx investments take longer than anticipated, resulting in multiple |
| Pebblebrook Hotel Trust***      | PEB    | \$10.64          | Hold   | \$9          | -15%                      | \$292                                     | \$292                                    | 13.25X                          | contraction. Very slow recovery in San Francisco.  |
|                                 |        |                  |        |              |                           |   | •  |                                 | Upside risk: quicker recovery post-COVID, Cap Cana group strength/rate   |
|                                 |        |                  |        |              |                           |   |  |                                 | growth in the D.R. Downside risk: demand shock, hurricanes, slow ramp  |
| Disco Listala & Dasanta         | PLYA   | \$3.62           | Hold   | 60           | -45%                      | \$136                                     | \$142                                    | 0.5%                            | up of Cap Cana, country-specific risks (emerging market portfolio)   |
| Playa Hotels & Resorts          | PLIA   | \$3.62           | Hold   | \$2          | -45%                      | \$136                                     | \$142                                    | 9.5X                            | Upside risk: RevPAR reaccelerates due to macroeconomic improvements,   |
| RLJ Lodging Trust***            | RLJ    | \$8.36           | Sell   | \$7          | -16%                      | \$270                                     | \$282                                    | 11.5X                           | leading to estimate revisions and multiple expansion.  |
|                                 |        |                  |        |              |                           |   |  |                                 | Upside risk:recovering group demand better than expected, better margin  |
|                                 |        |                  |        |              |                           |   |  |                                 | recovery.  |
| Ryman Hospitality Properties    | RHP    | \$32.46          | Hold   | \$30         | -8%                       | \$316                                     | \$322                                    | 12.5X                           | Downside risk: booking issues stickier than expected.<br>Upside risk: Recovery of corporate demand in SHO's markets. Above                             |
|                                 |        |                  |        |              |                           |   |  |                                 | average group bookings in various hotels post-2020 renovations.  |
|                                 |        |                  |        |              |                           |   |  |                                 | Downside risk: Weaker than expected demand trends following capital  |
| Sunstone Hotel Investors        | SHO    | \$7.47           | Hold   | \$7          | -6%                       | \$197                                     | \$197                                    | 11.5X                           | investment projects.   |
|                                 |        |                  |        |              |                           |   |  | -                               | Deventide della Francescia con disione i compatizion for all'internationali  |
| Vail Resorts, Inc.****          | MTN    | \$195.10         | Buv    | \$233        | 20%                       | \$811                                     | \$811                                    | 14.5X                           | Downside risk: Economic conditions, competition for vacation and ski<br>dollars, stagnant skier visitation, an aging customer, and climate change.     |
| van nesolis, mu.                | IVITIN | a195.10          | Duy    | <b>⊅∠</b> 33 | 20%                       | \$011                                     | - 2011                                   | 14.5A                           | donard, stagnant shier visitation, an aging customer, and climate change.  |
|                                 |        |                  |        |              |                           |   |  |                                 | Downside risk: The timeshare business is especially vulnerable to  |
| Wyndham Destinations            | WYND   | \$30.05          | Buy    | \$39         | 29%                       | \$771                                     | \$799                                    | 7.3X                            | economic softness. There are potential execution risks post the spin off.  |
|                                 |        | A 47             | _      | <b></b>      | =0/                       |   |  | 10.01/                          | Downside risk: Slowdown in development opportunities. La Quinta  |
| Wyndham Hotels & Resorts        | WH     | \$47.42          | Buy    | \$45         | -5%                       | \$512                                     | \$528                                    | 12.0X                           | synergies below expectations.  |

\*\*\* Valuation BITDA excludes select items for specific companies including stock-based compensation.
\*\*\* Covered by Gregory J. Miller

Source: FactSet, STRH research

## **Companies Mentioned in This Note**

Bluegreen Vacations Corporation (BXG, \$5.36, Hold, C. Patrick Scholes) Choice Hotels International, Inc. (CHH, \$85.72, Hold, C. Patrick Scholes) DiamondRock Hospitality Company (DRH, \$5.12, Hold, C. Patrick Scholes) Hyatt Hotels Corporation (H, \$51.67, Hold, C. Patrick Scholes) Hilton Grand Vacations Inc. (HGV, \$20.57, Buy, C. Patrick Scholes) Hilton Worldwide Holdings Inc. (HLT, \$80.12, Hold, C. Patrick Scholes) Host Hotels & Resorts, Inc. (HST, \$10.89, Hold, C. Patrick Scholes) Marriott International, Inc. (MAR, \$89.96, Hold, C. Patrick Scholes) Vail Resorts, Inc. (MTN, \$195.10, Buy, C. Patrick Scholes) Pebblebrook Hotel Trust (PEB, \$10.64, Hold, Gregory Miller) Park Hotels & Resorts Inc. (PK, \$9.37, Buy, C. Patrick Scholes) Playa Hotels & Resorts N.V. (PLYA, \$3.62, Hold, C. Patrick Scholes) Ryman Hospitality Properties, Inc. (RHP, \$32.46, Hold, C. Patrick Scholes) RLJ Lodging Trust (RLJ, \$8.36, Sell, Gregory Miller) Sunstone Hotel Investors, Inc. (SHO, \$7.47, Hold, C. Patrick Scholes) Marriott Vacations Worldwide Corporation (VAC, \$87.60, Buy, C. Patrick Scholes) Wyndham Hotels & Resorts, Inc. (WH, \$47.42, Buy, C. Patrick Scholes) Wyndham Destinations, Inc. (WYND, \$30.05, Buy, C. Patrick Scholes)



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I, Gregory J. Miller, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject company(ies) and its (their) securities. I also certify that I have not been, am not, and will not be receiving direct or indirect compensation in exchange for expressing the specific recommendation(s) in this report.

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#### Legend for Rating and Price Target History Charts:

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|-----------------|-------|---------|---|-------|---------|--|--|--|--|
| Rating          | Count | Percent | Rating                                    | Count | Percent |  |  |  |  |
| Buy             | 438   | 62.93%  | Buy                                       | 150   | 34.25%  |  |  |  |  |
| Hold            | 247   | 35.49%  | Hold                                      | 61    | 24.70%  |  |  |  |  |
| Sell            | 11    | 1.58%   | Sell                                      | 1     | 9.09%   |  |  |  |  |

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