

# Lodging: US RevPAR -11.6% Y/Y Last Week; We project further deceleration.

Group taking it on the chin followed by biz travel. Leisure "less bad".

#### What's Incremental To Our View

Overall U.S. RevPAR was -11.6% Y/Y for the week ending 3/7/2020, per STR, stronger than the prior week's result of -0.2%. (2-year stacked RevPAR was -13.4% vs +0.0% in the prior week). Independent hotels (about 1/3rd of the data set) were -10.4% y/y. Economy (-6.9%) was the relatively strongest chain scale for branded hotels; Upper Upscale was the weakest at -15.9%. Upscale (-12.1%) underperformed the industry average; Upper Midscale (-9.3%) outperformed. Within Upper Upscale & Luxury class hotels, Group (-17.7% vs. -0.6% prior week) was softer than Transient (-13.0% vs. +4.3% prior week).

Our focus continues to be centered on the coronavirus impact to lodging data. Last week's data (week ending March 7th) was the first week where there was a material RevPAR hit to the entire national industry. We assume the RevPAR impact will be progressively worse over the next several weeks as we see no indication yet of a demand recovery. If there was any doubt about the length of the lodging cycle that began in 2009, we think those doubts have now been put to rest as the cycle is now officially over. Long live the cycle!

What do we project for national RevPAR later this month? Our analyst intuition is for -20% to -25% for the next several weeks although given the fluidity of the trends and airlines likely to cut routes/ train route reductions, demand may become naturally lower due to lower supply of long-distance travel options. Above is a negative sign for fly-to destinations (West Coast, Hawaii, Florida, Texas) and major rail routes along the Eastern Corridor (DC to Boston).

## Our major observations on coronavirus impact:

- Headline US RevPAR of -11.6% was materially down vs. the running 28 day average of -3.1%. We assume we are only in the beginning phases of a lodging demand shock. Note that since the collection of national RevPAR data (1987) monthly RevPAR reached its lowest level of ~ -24% in the month of September 2001.
  - O As we expected, the hit so far is to occupancy (-7.3%) ahead of rate (-4.6%). We assume ADR will become progressively worse over the next few weeks if rate integrity does not hold (we do not expect it will hold until there is an occupancy/demand recovery).
- Group/convention taking it on the chin followed by individual business travel. Leisure the "less bad" performer.

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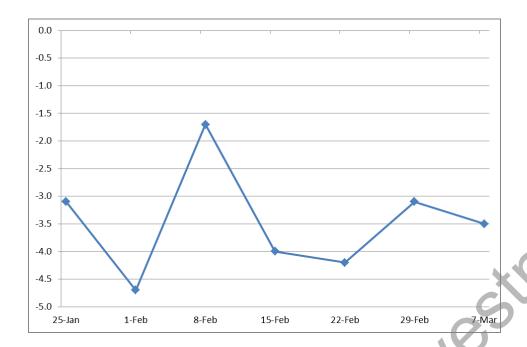
### What's Inside

Weekly STR results and analysis



- Transient RevPAR (-13.0%) relatively outperformed Group (-17.7%). Group was down materially in most Top 25 markets although weak transient suggests considerably lower individual business travel.
- Friday and Saturday were the "least bad" days suggesting that leisure business is faring relatively better than business travel. Mid-scale hotels were "only" down 3.7% on Friday.
- San Francisco (-45.5%; **see below for discussion on REIT names most affected**), Seattle (-34.8%), and Anaheim (-41.8%) were hit particularly hard. Anaheim's decline could be an indicator of weakening attendance to the local theme parks although Orlando's declines were relatively more modest. To our understanding, Anaheim parks receive a higher mix of California demand than Orlando parks and Orlando has a heavy group mix, so market comparisons are noisy.
- Airport RevPAR vs. overall US. Airport area hotels were -15.1%, not dissimilar to the relative weakness over the last several weeks. Five REITS in our coverage have airport-focused hotels and/or hotels that have at least a modest exposure to airport demand: HST, PEB, PK, RHP, and RLJ.

Unfavorable spread between overall US RevPAR growth and US airport hotel RevPAR growth. Points of RevPAR differential for weeks ending January 25 – March 7.



Source: STRH Research, STR

Over the last ten days, our private industry contacts indicated increasing hotel cancellations. The week ending February 29th presented a modest RevPAR hit. Last week's data (the week ending March 7th) presented a more material hit. We are not optimistic on the next several weeks' data, a RevPAR hit that we assume could continue for weeks/months and likely worse next week.

We view our lodging estimates at risk of being lowered given the fluidity of the situation.

#### Last week's RevPAR details:

- Economy was the relatively strongest chain scale but all chain scales were materially negative: Upscale and Upper Midscale underperformed by 520 bps and 240 bps, respectively: Luxury RevPAR (-14.1%), Upper Upscale (-15.9%), Upscale (-12.1%), Upper Midscale (-9.3%), Midscale (-8.3%), and Economy (-6.9%). Independent hotels (-10.4%) outperformed the headline U.S. RevPAR.
- Within Upper Upscale & Luxury class hotels, Group underperformed Transient but both segments were materially negative. It is clear at this point that transient corporate (the individual business traveler) demand was down significantly last week as well -- the demand shock was not just group/



convention demand: Transient segment (individual business and leisure travelers) RevPAR was -13.0% (vs. +4.3% last week) and Group segment RevPAR was -17.7% (vs. -0.6% last week).

- Washington D.C. was the relatively strongest of the top five markets: Boston (-8.8%), Chicago (-18.5%), Los Angeles (-8.9%), NYC (-20.3%), and Washington, D.C. (-7.2%).
- Other relevant markets:
  - San Francisco was down considerably (the market has a tough 1Q20 y/y group comp): RevPAR was -45.5% vs. +28.1% last week. Note that San Francisco Group RevPAR was -51.8%. We assume a tough y/y group comp combined with this year's group cancellations/lower attendance and a local tech industry that is connected to Asia-Pacific are a triple whammy for this market for 1Q20 (and makes y/y declines noisier to analyze -- we are not as surprised by the very poor headline results as a result). This triple whammy combination is a negative development for most REITS in our coverage, but in particular some of the highest exposure names to San Francisco's Union Square submarket such as PEB (Hold, Miller), RLJ (Sell, Miller), and PK (Buy, Scholes).
  - O Florida markets were down significantly and this is a bad sign as we approach Spring Break periods (additionally, many universities are cancelling live classes after Spring Break we assume many students will likely be packing and heading home vs. going on vacation and some families may simply avoid the theme parks assuming they remain open): Miami (-10.4% vs. +1.4% last week); Orlando (-16.8% vs. +11.8% last week). For more insights on the Miami market following management meetings and hotel fours in early January, please click on the attached link (we recognize some elements of the note are now outdated given the virus impact although other long-term trends remain in place post-virus rebound).

Regarding near-term expectations for the lodging stocks we do not wish to claim we know how the virus impact will trend. Subsequently, we take a conservative stance in our financial projections though admittedly they will highly likely become more conservative as we review our earnings models. The macro RevPAR environment in the U.S. for individual business travel was challenged before coronavirus and mixed/slowing in many other markets. We continue to rely on our forward bookings data, private hotel owner/investor contacts, and our experience having been through demand shocks in the past (40+ years of industry experience on our team). We agree with MAR CEO Arne Sorenson who stated that the impact of the virus will pass and will fade. However, for MAR and others, we assume a more material EBITDA hit than what companies have projected. The situation is fluid to say the least.



# **Weekly RevPAR Summary**

_	YoY % change in RevPAR													
	U.S.	Luxurv	Upper Upscale	Upscale	Upper Midscale	Midscale	Economy	Inde- pendent	New York	Boston	LA	Chicago	DC	
12/21/2019	7.8%	9.3%	13.9%	10.7%	7.2%	2.7%		4.6%	8.5%	11.1%	9.9%	15.2%	26.49	
12/28/2019	-7.4%	-6.3%	-6.7%	-6.7%	-7.1%	-9.1%	-4.6%	-8.0%	-11.1%	-3.4%	-5.2%	0.2%	-0.19	
1/4/2020	4.3%	12.1%	5.9%	1.1%	-0.4%	-2.2%	-1.6%	7.7%	8.9%	1.9%	5.3%	-5.2%	2.99	
1/11/2020	-7.7%	-13.5%	-12.3%	-7.3%	-5.2%	-5.2%	-3.4%	-5.7%	-2.4%	1.8%	-8.4%	-9.6%	-0.39	
1/18/2020	6.4%	18.5%	10.9%	3.9%	1.8%	-1.5%	0.1%	6.6%	-0.7%	7.2%	5.1%	29.8%	2.19	
1/25/2020	0.3%	4.6%	2.6%	-0.2%	-1.5%	-3.2%	-2.1%	0.0%	-1.2%	0.5%	5.2%	3.7%	13.69	
2/1/2020	4.0%	7.4%	1.7%	4.0%	1.9%	-1.2%	-0.9%	8.3%	-2.0%	-0.1%	5.2%	13.8%	12.79	
2/8/2020	0.0%	2.1%	0.0%	0.1%	-2.3%	-3.1%	-1.4%	1.7%	-0.1%	-4.0%	-4.2%	-7.2%	4.69	
2/15/2020	1.2%	2.3%	2.5%	0.8%	-0.5%	-2.6%	-0.7%	2.1%	-1.2%	5.7%	0.7%	31.5%	12.19	
2/22/2020	-1.4%	1.8%	-1.2%	-2.3%	-2.5%	-4.4%	-3.0%	-0.3%	-3.8%	-7.5%	-4.1%	0.2%	2.2	
2/29/2020	-0.2%	3.7%	1.3%	-0.3%	-2.6%	-5.0%	-4.9%	1.3%	-4.5%	8.4%	2.8%	-12.0%	-3.0	
3/7/2020	-11.6%	-14.1%	-15.9%	-12.1%	-9.3%	-8.3%	-6.9%	-10.4%	-20.3%	-8.8%	-8.9%	-18.5%	-7.29	

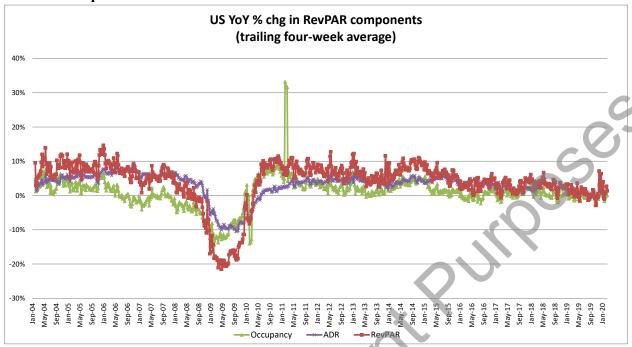
1/18/2020	6.4%	18.5%	10.9%	3.9%	1.8%	-1.5%	0.1%	6.6%	-0.7%	7.2%	5.1%	29.8%	2.1%	
1/25/2020	0.3%	4.6%	2.6%	-0.2%	-1.5%	-3.2%	-2.1%	0.0%	-1.2%	0.5%	5.2%	3.7%	13.6%	
2/1/2020	4.0%	7.4%	1.7%		1.9%		-0.9%	8.3%	-2.0%	-0.1%	5.2%		12.7%	
2/8/2020	0.0%	2.1%			-2.3%		-1.4%	1.7%	-0.1%	-4.0%	-4.2%		4.6%	
2/15/2020	1.2%	2.3%	2.5%	0.1%	-0.5%	-2.6%	-0.7%	2.1%	-1.2%	5.7%	0.7%		12.1%	
2/22/2020	-1.4%	1.8%	-1.2%		-2.5%	-4.4%	-3.0%	-0.3%	-3.8%	-7.5%	-4.1%		2.2%	
2/29/2020	-0.2%	3.7%			-2.6%		-4.9%	1.3%		8.4%	2.8%		-3.0%	
3/7/2020	-11.6%	-14.1%	-15.9%	-12.1%	-9.3%	-8.3%	-6.9%	-10.4%	-20.3%	-8.8%	-8.9%	-18.5%	-7.2%	
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	Signifi	cant virus ir	mpact		Economy	and Midscale		stry (on a	D			op 5 markets (d	on a	
						relative	basis)				relative ba	asis)		
1Q16	2.7%	1.6%	1.9%		2.0%		1.8%	4.0%	-1.2%	-3.0%	16.6%		3.1%	
2Q16	3.5%	0.8%			3.2%		3.0%	4.2%	-4.5%	1.5%	11.1%		3.5%	
3Q16	3.3%	1.5%			1.8%		3.0%	5.1%		-0.5%	9.3%		5.5%	
4Q16	3.2%	1.9%	0.6%	1.2%	2.2%		4.4%	5.1%	0.9%	-1.6%	6.9%		8.0%	_
1Q17	3.4%	2.1%	3.0%		2.4%	3.5%	2.6%	5.2%	-1.3%	-1.1%	-2.5%		16.1%	
2Q17	2.7%	2.3%	0.6%	0.6%	1.2%	2.4%	3.7%	5.1%	0.2%	4.4%	3.6%	0.8%	0.8%	
3Q17	1.9%	0.5%			1.8%		2.9%	3.1%	-0.9%	-0.2%	-1.2%		-0.6%	
4Q17	4.2%	4.5%	3.2%	3.8%	3.9%	3.7%	3.7%	4.1%	0.8%	3.7%	4.2%	-2.5%	2.2%	_
1Q18	3.5%	6.6%	0.9%	2.2%	3.0%		5.3%	3.8%	7.1%	2.6%	2.7%		-11.0%	_
2Q18	4.0%	4.9%	3.4%	2.8%	3.0%	4.1%	3.1%	4.6%	4.2%	-1.2%	0.6%	4.0%	3.1%	
3Q18	1.7%	3.3%	1.9%	0.8%	-0.5%	0.1%	1.8%	2.2%	0.7%	2.8%	1.3%	7.5%	-3.4%	
4Q18	2.4%	3.0%	1.1%	0.0%	0.5%	1.3%	2.9%	4.9%	3.5%	12.2%	3.0%		-3.4%	
1Q19	1.5%	-0.7%	1.2%	-0.5%	0.4%	-0.1%	1.9%	3.1%	-7.1%	-2.1%	-1.7%	-4.5%	-2.4%	
2Q19	1.1%	1.1%	0.5%	-0.4%	0.0%	-0.7%	1.7%	2.4%	-1.8%	4.5%	1.6%	-0.1%	-1.5%	
3Q19	0.7%	1.3%	1.1%	-0.5%	-0.1%	-1.0%	-0.9%	1.6%	-2.2%	-0.4%	-0.2%	-2.2%	4.5%	
4Q19	0.7%	3.6%	1.0%	-0.6%	-1.0%	-2.7%	-1.5%	2.3%	-4.1%	-11.6%	1.1%	-0.7%	5.2%	
														_
_						YoY % c	hange in							
			Upper		Upper		_	Inde-	New	_				
	U.S.					Midscale			York	Boston	LA	Chicago	DC	<b>&gt;</b> . ▼
12/21/2019	1.8%	-4.2%	1.6%		1.5%		-0.7%	1.0%	3.4%	-1.1%	2.8%		8.9%	
12/28/2019	-2.6%	-4.3%	-1.5%		-1.6%		-1.8%	-2.6%	-10.2%	-2.7%	-3.6%		-0.1%	
1/4/2020	4.0%	5.5%	3.8%	1.2%	0.7%	-0.4%	-0.3%	6.0%	1.8%	-1.8%	2.3%	-0.9%	-1.8%	
1/11/2020	-4.7%	-11.1%	-8.6%	-3.7%	-2.1%	-1.2%	-2.0%	-2.7%	-2.5%	-0.4%	-4.0%	-3.5%	-2.2%	
1/18/2020	5.2%	13.6%	7.7%	2.0%	1.3%	0.4%	-0.2%	6.3%	-1.7%	2.1%	0.4%	10.8%	0.5%	

_						YoY % c	hange in						
			Upper		Upper		_	Inde-	New				
	U.S.	Luxury	Upscale				Economy	pendent	York	Boston	LA	Chicago	DC
12/21/2019	1.8%	-4.2%	1.6%	1.6%	1.5%	-0.2%	-0.7%	1.0%	3.4%	-1.1%	2.8%	3.8%	8.9%
12/28/2019	-2.6%	-4.3%	-1.5%	-3.2%	-1.6%	-2.3%	-1.8%	-2.6%	-10.2%	-2.7%	-3.6%	-0.1%	-0.1%
1/4/2020	4.0%	5.5%	3.8%	1.2%	0.7%	-0.4%	-0.3%	6.0%	1.8%	-1.8%	2.3%	-0.9%	-1.8%
1/11/2020	-4.7%	-11.1%	-8.6%	-3.7%	-2.1%	-1.2%	-2.0%	-2.7%	-2.5%	-0.4%	-4.0%	-3.5%	-2.2%
1/18/2020	5.2%	13.6%	7.7%	2.0%	1.3%	0.4%	-0.2%	6.3%	-1.7%	2.1%	0.4%	10.8%	0.5%
1/25/2020	0.6%	1.6%	1.0%	-0.1%	-0.6%	-0.8%	-1.7%	0.9%	-1.2%	-1.8%	4.8%	1.7%	1.0%
2/1/2020	2.2%	4.0%	-0.1%	0.6%	0.1%	-0.5%	-0.6%	6.4%	-2.4%	1.4%	1.1%	4.5%	2.9%
2/8/2020	1.5%	3.0%	0.9%	0.8%	0.1%	-0.5%	-0.7%	3.6%	-1.3%	0.0%	-1.4%	-1.0%	0.7%
2/15/2020	0.9%	1.0%	-0.1%	-0.7%	-0.2%	-0.2%	0.5%	2.7%	-0.5%	1.2%	0.4%	19.2%	4.5%
2/22/2020	0.7%	3.9%	1.4%	-0.9%	-0.4%	-0.8%	-0.4%	1.8%	-1.9%	-3.9%	-1.7%	3.0%	1.1%
2/29/2020	1.6%	4.5%	2.3%	0.1%	-0.5%	-1.6%	-1.4%	3.1%	-3.7%	4.6%	0.6%	-6.0%	-2.1%
3/7/2020	-4.6%	-0.1%	-4.3%	-4.6%	-3.5%	-2.7%	-2.9%	-3.5%	-8.3%	-3.3%	-0.7%	-5.8%	-2.1%
								,					
1Q16	3.2%	1.9%	2.7%	3.2%	2.6%	1.7%	3.3%	3.7%	-3.1%	1.4%	11.3%	-1.9%	1.1%
2Q16	2.9%	1.5%	2.2%	2.9%	2.8%	2.7%	3.4%	3.0%	-3.1%	3.3%	9.4%	0.3%	2.1%
3Q16	3.4%	1.5%	2.5%	2.7%	2.4%	3.1%	3.6%	4.4%	-2.7%	2.3%	7.5%	1.9%	3.5%
4Q16	2.6%	2.1%	1.4%	2.2%	2.0%	2.2%	3.2%	3.8%	-1.2%	1.3%	5.8%	3.9%	4.1%
1Q17	2.5%	2.3%	2.4%	1.3%	1.6%	1.8%	2.4%	3.5%	-2.2%	0.0%	-0.2%	1.7%	13.6%
2Q17	2.2%	2.2%	1.2%	1.7%	1.5%	2.1%	2.3%	3.5%	-1.5%	4.1%	2.8%	1.5%	2.0%
3Q17	1.4%	1.4%	0.2%	0.8%	1.2%	1.9%	2.4%	2.2%	-2.0%	0.8%	1.8%	-2.4%	0.0%
4Q17	2.4%	2.2%	1.9%	1.8%	1.8%	2.5%	3.4%	2.1%	-0.2%	0.8%	4.6%	-2.0%	2.4%
1Q18	2.5%	4.5%	1.0%	1.7%	2.0%	3.0%	4.0%	3.1%	3.5%	-1.0%	4.0%	1.4%	-9.4%
2Q18	2.9%	3.5%	2.9%	2.4%	2.1%	2.6%	2.7%	3.1%	3.7%	-0.1%	2.1%	3.3%	2.4%
3Q18	2.1%	3.3%	2.4%	1.8%	1.2%	1.3%	1.2%	1.9%	1.2%	1.9%	1.1%	6.7%	-0.8%
4Q18	2.0%	3.7%	2.2%	1.6%	1.1%	0.9%		2.9%	3.4%	5.6%	1.4%	2.2%	-2.1%
1Q19	1.1%	2.2%	2.5%	1.0%	0.8%	-0.2%	-0.3%	1.0%	-3.8%	0.7%	-1.0%	-2.4%	1.5%
2Q19	1.2%	2.5%	1.4%	0.6%	0.7%	-0.2%	0.6%	1.7%	-1.0%	3.2%	0.8%	-1.7%	0.2%
3Q19	0.8%	1.5%	1.3%	0.2%	-0.1%	-0.5%		1.6%	-1.9%	0.9%	-0.2%	-2.8%	4.0%
4Q19	0.7%	2.4%	0.6%	-0.4%	-0.3%	-1.0%	-1.0%	1.9%	-3.7%	-5.5%	0.3%	-2.2%	3.9%

						Yo	Y % char	ge in Oc	cupancy					
	_			Upper		Upper			Inde-	New				
		U.S.	Luxury	Upscale	Upscale	Midscale	Midscale	Economy	pendent	York	Boston	LA	Chicago	DC
12/	21/2019	5.9%	14.1%	12.1%	9.0%	5.6%	2.9%	1.9%	3.6%	4.9%	12.3%	6.9%	11.0%	16.0%
12/	28/2019	-4.9%	-2.0%	-5.3%	-3.6%	-5.6%	-7.0%	-2.8%	-5.5%	-1.0%	-0.7%	-1.6%	0.3%	-0.1%
	1/4/2020	0.3%	6.3%	2.0%	-0.2%	-1.0%	-1.8%	-1.3%	1.6%	7.0%	3.8%	3.0%	-4.3%	4.8%
1/	11/2020	-3.1%	-2.8%	-4.0%	-3.8%	-3.2%	-4.0%	-1.5%	-3.1%	0.2%	2.3%	-4.6%	-6.3%	1.9%
1/	18/2020	1.1%	4.3%	2.9%	1.9%	0.5%	-1.9%	0.3%	0.3%	1.0%	4.9%	4.7%	17.1%	1.6%
1/	25/2020	-0.3%	3.0%	1.6%	-0.1%	-0.9%	-2.4%	-0.4%	-0.9%	0.0%	2.4%	0.3%	2.0%	12.4%
2	2/1/2020	1.7%	3.2%	1.8%	3.3%	1.8%	-0.7%	-0.3%	1.8%	0.5%	-1.5%	4.1%	8.9%	9.5%
2	2/8/2020	-1.4%	-0.9%	-0.9%	-0.7%	-2.4%	-2.6%	-0.7%	-1.8%	1.2%	-4.0%	-2.9%	-6.2%	3.8%
2/	15/2020	0.2%	1.3%	2.6%	1.6%	-0.3%	-2.4%	-1.2%	-0.6%	-0.7%	4.5%	0.3%	10.3%	7.3%
2/	22/2020	-2.1%	-2.0%	-2.6%	-1.4%	-2.1%	-3.6%	-2.6%	-2.0%	-2.0%	-3.7%	-2.4%	-2.8%	1.1%
2/	29/2020	-1.7%	-0.7%	-1.0%	-0.4%	-2.1%	-3.4%	-3.5%	-1.8%	-0.8%	3.6%	2.2%	-6.4%	-0.9%
3	3/7/2020	-7.3%	-14.0%	-12.0%	-7.8%	-6.1%	-5.8%	-4.1%	-7.1%	-13.1%	-5.7%	-8.2%	-13.5%	-5.2%
	1016	-0.5%	-0.3%	-0.8%	-0.9%	-0.6%	-1.7%	-1.5%	0.3%	2.0%	-4.3%	4.7%	-3.0%	2.0%
	2016	0.6%	-0.7%	0.7%	0.2%	0.4%	0.5%	-0.4%	1.2%	-1.4%	-1.7%	1.5%	-1.4%	1.3%
	3016	0.0%	0.0%	-0.1%	-0.6%	-0.6%	-0.6%	-0.4%	0.7%	0.3%	-2.8%	1.7%	-0.7%	1.9%
	4Q16	0.6%	-0.2%	-0.1%	-1.0%	0.2%	1.7%	1.2%	1.2%	2.2%	-2.8%	1.0%	-0.5%	3.7%
_	1017	0.9%	-0.2%	0.6%	-0.3%	0.7%	1.6%	0.2%	1.6%	1.0%	-1.1%	-2.4%	-0.2%	2.2%
	2017	0.5%	0.1%	-0.6%	-1.1%	-0.3%	0.4%	1.4%	1.6%	1.7%	0.3%	0.8%	-0.7%	-1.2%
	3Q17	0.5%	-0.9%	-0.9%	-0.1%	0.6%	1.6%	0.5%	0.9%	1.1%	-1.0%	-2.9%	-2.7%	-0.5%
	4Q17	1.8%	2.2%	1.3%	2.0%	2.1%	1.2%	0.3%	2.0%	1.0%	2.8%	-0.3%	-0.5%	-0.2%
	1Q18	0.9%	2.1%	0.0%	0.5%	1.1%	0.9%	1.3%	0.7%	3.5%	3.7%	-1.3%	4.4%	-1.8%
	2Q18	1.1%	1.3%	0.5%	0.4%	0.9%	1.5%	0.4%	1.5%	0.5%	-1.1%	-1.4%	0.7%	0.7%
	3Q18	-0.4%	0.0%	-0.5%	-1.0%	-1.7%	-1.1%	0.5%	0.3%	-0.5%	0.9%	0.2%	0.7%	-2.6%
	4Q18	0.4%	-0.7%	-1.1%	-1.6%	-0.6%	0.4%	2.3%	1.9%	0.1%	6.3%	1.6%	0.6%	-1.3%
	1Q19	0.4%	-2.8%	-1.3%	-1.4%	-0.5%	0.0%	2.3%	2.1%	-3.5%	-2.8%	-0.7%	-2.2%	-3.8%
	2Q19	-0.1%	-1.4%	-0.9%	-1.0%	-0.7%	-0.6%	1.1%	0.7%	-0.7%	1.3%	0.8%	1.7%	-1.7%
	3Q19	-0.1%	-0.2%	-0.2%	-0.7%	0.0%	-0.5%	-0.4%	0.0%	-0.3%	-1.4%	0.1%	0.6%	0.4%
	4Q19	-0.1%	1.2%	0.4%	-0.2%	-0.8%	-1.7%	-0.4%	0.4%	-0.4%	-6.5%	0.8%	1.5%	1.3%

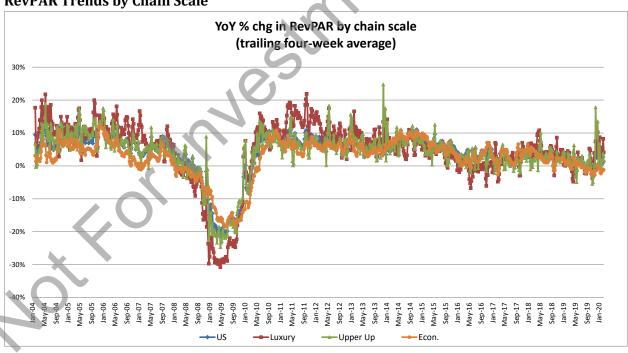
Source: STR data, STRH research

# **RevPAR Component Trends**



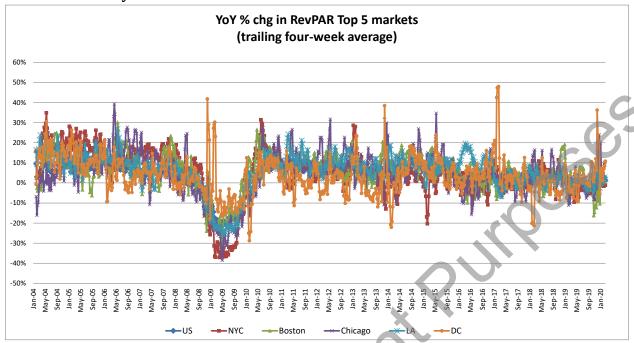
Source: STR data, STRH research

# **RevPAR Trends by Chain Scale**



Source: STR data, STRH research

# **RevPAR Trends by Market**



Source: STR data, STRH research



# **Price Target/Risks Summary**

Lodging	TKR	Price 3/10/20	Rating	PT*	% upside down- side	2020E Valuation EBITDA (\$M)* **	2020E As Reported EBITDA (\$M)*	Target EV/EBITDA Multiple	Risks
									Upside risk: conservative guidance.
Choice Hotels	CHH	\$81.47	Hold	\$82	1%	\$381	\$381	14.0X	Downside risk: slowdown in development opportunities.
DiamondRock Hospitality	DRH	\$6.96	Hold	\$11	58%	\$244	\$244	11.5X	Upside risk: specific markets (esp. NYC) perform better than expected Downside risk: company unable to locate properties to buy.
Host Hotels & Resorts	HST	\$12.62	Hold	\$20	58%	\$1,386	\$1,386	12.0X	Upside risk: the company increases dividends by more than expected; N' outperforms or is sold down at attractive multiples.  Downside risk: Group underperforms. NYC hotels underperform and as sales do not happen.
									Upside risk: Transient and group trends outperform expectations
Hyatt Hotels	Н	\$66.86	Hold	\$80	20%	\$699	\$735	13.3X	Downside risk: ongoing misexecution and volatility.  Upside risk: Accelerating tour flow, FCF generation and declining
Bluegreen Vacations Corporation****	BXG	\$6.72	Hold	\$9	40%	\$110	\$110	6.2X	consumer defaults. Downside risk: 3rd party induced defaults worsen Middle market customers underperform.
Hilton Grand Vacations****	HGV	\$21.52	Buy	\$43	100%	\$452	\$479	10.2X	Downside risk: Disruption in a major market (HGV more concentrated th peers), issues with Japanese customer (HGV more exposed than peers difficulty sourcing additional fee-for-service inventory deals
Hilton	HLT	\$90.32	Buy	\$92	2%	\$2,286	\$2,406	14.8X	Upside risk: Macro lodging trends improve beyond expectations. Downsi risk: slowing pipeline. 2020 is a recession year in the U.S.
Marriott International	MAR	\$109.98	Hold	\$128	16%	\$3,151	\$3,466	14.9X	Upside Risk: Significant U.S macroecono nic improvement results in lar recovery in transient corporate demand (and consequential >400 bps RevPAR improvement). Owned assets sell for premium prices relative to IMAR expectations.  Downside Risk: 2020 is a recession year in the US. Geopolitical and pol risks regetively impact lodging demand.
Marriott Vacations****	VAC	\$91.89	Buy	\$157	71%	\$877	\$917	10.5X	Downside risk: M&A story fades and multiples revert to historical level
Park Hotels & Resorts	PK	\$14.16	Buy	\$32	126%	\$842	\$858	12.0X	Downside risk: Significant supply growth, macroeconomic challenges/shocks, higher than expected labor costs.
Pebblebrook Hotel Trust***	PEB	\$15.20	Hold	\$23	51%	\$445	<b>\$44</b> 5	14.0X	Upside Risks: Material rear-term incremental EBITDA from Legacy LH assets. Downside Risks: Planned asset sales do not materialize as expected and/or at lower-than-expected pricing, Incremental EBITDA fr major CapEx investments take longer than anticipated, resulting in mult contraction.
Playa Hotels & Resorts	PLYA	\$4.27	Buy	\$10	134%	\$173	\$180	11.5X	Downside risk: demand shock, hurricanes, inability to complete 2021 growth initiatives, country-specific risks (emerging market portfolio)
RLJ Lodging Trust***	RLJ	\$10.53	Hold	\$21	99%	\$391	\$402	11.0X	Upside risk: RevPAR reaccelerates due to macroeconomic improvemer leading to estimate revisions and multiple expansion.  Upside risk:recovering group demand better than expected, better marg
Ryman Hospitality Properties	RHP	\$49.34	Hold	\$60	22%	\$541	\$527	12.6X	recovery.  Downside risk: booking issues stickier than expected.
									Upside risk: Recovery of corporate demand in SHO's markets. Above average group bookings in Orlando and Boston Park Plaza post-meetir space expansions.  Downside risk: Weaker than expected demand trends following capits
Sunstone Hotel Investors	SHO	\$10.01	Hold	\$15	50%	\$292	\$292	11.5X	investment projects.
Vail Resorts, Inc.****	MTN	\$177.90	Buy	\$247	39%	\$736	\$736	15.0X	Downside risk: Economic conditions, competition for vacation and sk dollars, stagnant skier visitation, an aging customer, and climate change
Wyndham Destinations****	WYND	\$35.36	Buy	\$76	115%	\$1,052	\$1,084	8.2X	Downside risk: The timeshare business is especially vulnerable to economic softness. There are potential execution risks post the spin of
Wyndham Hotels & Resorts	WH	\$45.52	Buy	\$66	45%	\$602	\$628	13.0X	Downside risk: Slowdown in development opportunities. La Quinta synergies below expectations.

Source: FactSet, STRH research



## **Companies Mentioned in This Note**

Bluegreen Vacations Corporation (BXG, \$6.72, Hold, C. Patrick Scholes)

Choice Hotels International, Inc. (CHH, \$81.47, Hold, C. Patrick Scholes)

DiamondRock Hospitality Company (DRH, \$6.96, Hold, C. Patrick Scholes)

Hyatt Hotels Corporation (H, \$66.86, Hold, C. Patrick Scholes)

Hilton Grand Vacations Inc. (HGV, \$21.52, Buy, C. Patrick Scholes)

Hilton Worldwide Holdings Inc. (HLT, \$90.32, Hold, C. Patrick Scholes)

Host Hotels & Resorts, Inc. (HST, \$12.62, Hold, C. Patrick Scholes)

Marriott International, Inc. (MAR, \$109.98, Hold, C. Patrick Scholes)

Vail Resorts, Inc. (MTN, \$177.90, Buy, C. Patrick Scholes)

Pebblebrook Hotel Trust (PEB, \$15.20, Hold, Gregory Miller)

Park Hotels & Resorts Inc. (PK, \$14.16, Buy, C. Patrick Scholes)

Playa Hotels & Resorts N.V. (PLYA, \$4.27, Buy, C. Patrick Scholes)

Ryman Hospitality Properties, Inc. (RHP, \$49.34, Hold, C. Patrick Scholes)

RLJ Lodging Trust (RLJ, \$10.53, Sell, Gregory Miller)

Sunstone Hotel Investors, Inc. (SHO, \$10.01, Hold, C. Patrick Scholes)

Marriott Vacations Worldwide Corporation (VAC, \$91.89, Buy, C. Patrick Scholes)

Wyndham Hotels & Resorts, Inc. (WH, \$45.52, Buy, C. Patrick Scholes)

Wyndham Destinations, Inc. (WYND, \$35.36, Buy, C. Patrick Scholes)

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I, Gregory J. Miller, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject company(ies) and its (their) securities. I also certify that I have not been, am not, and will not be receiving direct or indirect compensation in exchange for expressing the specific recommendation(s) in this report.

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Not Rated (NR) – STRH does not have an investment rating or opinion on the stock

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S = Sell

D = Drop Coverage

CS = Coverage Suspended

NR = Not Rated

I = Initiate Coverage

T = Transfer Coverage



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Coverage Univ	erse		Investment Banking Clients Past 12 Months						
Rating	Count	Percent	Rating	Count	Percent				
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Sell	13	1.91%	Sell	1	7.69%				

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