

#### MEETING PROFESSIONALS INTERNATIONAL

#### **KCMPI Past Presidents Council**

#### Presents

#### **3<sup>rd</sup> Annual Kansas City State of the Industry**

Wednesday, February 17, 2016

# **KCMPI Past Presidents Council**

Tricia Clement, CMP Kara Harrington Shana Hoy, CMP Michelle Lizak, CMP Vickie Brawley Inge Hafkemeyer, CMM Tanya Zuckerman, CMP Jill Quinn Jeanne Burris **Melody Thuss** Vanessa Kane, CMP, CMM Debbie Ratliff Ball, CMP Cathy Ewing, CMP Stephanie Potus-Eaker Caroline West

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Don Breckenridge Hotel and Lodging Association of Greater Kansas City - President InterContinental Hotel Kansas City – General Manager

Ronnie Burt Visit KC – President & CEO

Dana Markel Overland Park Convention & Visitors Bureau - President

Angie Stanland Cerner Corporation – Vice President of Associate Services and Recruiting

# Moderator



#### Alton Hagen, CMP, DCMP

### Agenda: USA

### Founder and General Manager



Dana Markel

Overland Park Convention & Visitors Bureau

President



#### Ronnie Burt

Visit KC

### President and CEO



# 5 REASONS TO EXPERIENCE KC



Don Breckenridge

Hotel and Lodging Association of Greater Kansas City – President

InterContinental Hotel Kansas City – General Manager

## **Current Trends**

- Shift to seller's market continues across the country as demand, ADR and RevPar are growing and outpacing supply growth
- 2008 was high water mark for hotel industry. 2015 revenue results in many KC hotels exceeded 2008
- KC hotels re-investing in the properties during next 18 months. Owner's expectation is renovated products show higher than average rate increases

## Marriott/Starwood Merger – Nation Wide Impact

- Benefits Planners new company focused on driving loyalty with more hotels available to keep all bookings with-in the family of brands
- Loyalty program with enhanced earning and redemption of points. Programs will be combined
- National Accounts likely consolidation of Account Managers
- National Sales Teams likely consolidate and re-deploy based on duplication
- Potential for shift in on-property sales model new focus on clustered team selling across multiple brands?
- Harder to leverage hotels against each other
- Ownership of individual properties will influence extent of consolidation
- Number of properties managed in same city may prompt strategic reflagging of hotels

## Marriott/Starwood Merger – Kansas City Impact

- Six of the eight largest hotels controlled by same company
- Hyatt Crown Center conversion to Sheraton leverage shift to hotels with only two brands competing for large pieces of business
- This merger means one company controls five largest hotels in market
- Franchise ownership of several of these hotels will be a merger talking point

# **KC Supply Additions**

- In addition to Hyatt convention hotel, nine other hotels would add 2,000 rooms to downtown market – 50% increase in available rooms.
- Other than Hyatt, none of the hotels drive demand by themselves
- Pie size gets smaller unless demand grows
- Does it make downtown more vibrant and impactful to attracting larger conventions?
- These hotels along with new conference center facilities (Embassy Suites & Hyatt Place) provide additional venues and locations for smaller to medium size meetings

## How Hotels Analyze Group Business Opportunities

- Rates, rebates and commissions
- Pattern
- Block compared to history
- Space usage
- Catering F&B spend minimum revenue guarantee
- Historical value of rooms and space
- Displacement?
- Long term or short term?
- Concessions
- Risk of concessions low or no attrition no cancellation re-booking clause
- Group's ability to honor contract clauses
- Group's history at the hotel

## How to Get the Best Deals

- Let hotel know what's important to you
- Know what's important to hotel
- Fill holes or need periods
- Flexibility with dates/pattern
- Book small meetings short term
- Don't lowball the group's block or ROGR
- Accept attrition clauses
- Seek multi-year deals
- Be loyal to hotel more likely to take a haircut
- Don't request concessions that aren't important to you



Angie Stanland

#### **Cerner** Corporation

Vice President Cerner Careers

# **THANK YOU** to our moderator and panelists.

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